This is a translation of the original Japanese text of the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2014." Should there be any discrepancy between any part of this translation and the original Japanese text, the latter shall prevail.

### **Consolidated Financial Results**

for the Fiscal Year Ended March 31, 2014 < Japanese GAAP>

May 12, 2014

Company Name: GLORY LTD. Stock exchange listing: Tokyo (1st Section)

Code Number: 6 4 5 7 URL: http://www.glory-global.com/

Representative: Hirokazu Onoe President & Representative Director
Contact person: Motozumi Miwa Director & Managing Executive Officer /

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Scheduled date of Ordinary General Meeting of Shareholders: June 27, 2014
Scheduled date of dividend payments: June 30, 2014
Scheduled filing date of Annual Securities Report: June 30, 2014

Preparation of earnings supplementary explanatory material: Yes

Holding of earnings presentation: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded downward.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2014 (from April 1, 2013 to March 31, 2014)

(1) Consolidated Operating Results

(The percentages show the changes from the corresponding period of the previous year.)

	Net sales		Operating income		Ordinary income		Net income	
	(Millions of yen)	(%)						
Year ended March 31, 2014	218,632	14.5	16,718	15.6	19,764	44.3	9,939	44.6
Year ended March 31, 2013	190,938	29.9	14,458	28.2	13,695	15.0	6,873	10.0

(Note) Comprehensive income

Year ended March 31, 2014: ¥25,781 million [ 42.4%] Year ended March 31, 2013: ¥18,102 million [183.8%]

	Net income per share	Fully diluted net income per share	Return on equity	Ordinary income to total assets	Operating income to net sales
	(Yen)	(Yen)	(%)	(%)	(%)
Year ended March 31, 2014	151.31	_	5.6	6.0	7.6
Year ended March 31, 2013	104.64	_	4.3	5.2	7.6

(Reference) Income or loss from investments accounted for by the equity method

Year ended March 31, 2014: ¥— million Year ended March 31, 2013: ¥— million

(2) Consolidated Financial Position

	Total assets	Net assets	Ownership equity ratio	Net assets per share
	(Millions of yen)	(Millions of yen)	(%)	(Yen)
As of March 31, 2014	340,943	190,804	55.2	2,865.09
As of March 31, 2013	319,077	168,464	52.2	2,537.23

(Reference) Ownership equity

As of March 31, 2014: ¥188,199 million As of March 31, 2013: ¥166,664 million

(3) Consolidated Cash flows

	Cash flows from operating	Cash flows from investing	Cash flows from financing	Cash and cash equivalents
	activities	activities	activities	at end of period
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)
Year ended March 31, 2014	17,623	(4,770)	(18,708)	61,029
Year ended March 31, 2013	14,704	(52,336)	40,604	63,314

#### 2. Dividends

		Div	vidends per sh	are		T-4-1 di-idd-	Dividend	Dividends to
(December date)	First	Second	Third	Voor and	A mmu o 1	Total dividends (annual)	payout ratio	net assets ratio
(Record date)	quarter-end	quarter-end	quarter-end	Year-end Annual		(aiiiiuai)	(consolidated)	(consolidated)
	(Yen)	(Yen)	(Yen)	(Yen)	(Yen)	(Millions of yen)	(%)	(%)
Year ended March 31, 2013	_	21.00	_	23.00	44.00	2,890	42.0	1.8
Year ended March 31, 2014		22.00		27.00	49.00	3,218	32.4	1.8
Year ending March 31, 2015 (forecast)		24.00		25.00	49.00		26.8	

3. Consolidated Financial Forecast for the Year Ending March 31, 2015 (from April 1, 2014 to March 31, 2015)

(The percentages show the changes from the corresponding period of the previous year.)

None

	Net sales		Operating inc	ome	Ordinary inc	ome	Net incom	ne	Net income per share
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Yen)
Six months ending September 30, 2014	100,000	3.8	6,000	11.3	6,000	(14.5)	2,500	(1.5)	38.06
Full year	225,000	2.9	22,500	34.6	22,000	11.3	12,000	20.7	182.68

### Notes:

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries involving a change in the scope of consolidation):

  None
- (2) Changes in accounting policies and estimates, and restatements

(a) Changes in accounting policies associated with revisions of accounting standards, etc.:

Yes
(b) Changes in accounting policies other than (a):

None
(c) Changes in accounting estimates:

None

(Note) For more information, please refer to "4. Consolidated Financial Statements, (5) Notes to Consolidated Financial Statements, Changes in Accounting Policy" on page 22 of the Attachment.

(3) Total number of shares issued (common stock)

(a) Total number of shares issued at the end of the period (including treasury shares)

As of March 31, 2014: 68,638,210 shares As of March 31, 2013: 68,638,210 shares

(b) Number of treasury shares at the end of the period

As of March 31, 2014: 2,951,091 shares As of March 31, 2013: 2,950,749 shares

(c) Average number of shares

(d) Restatements:

Year ended March 31, 2014: 65,687,334 shares Year ended March 31, 2013: 65,687,596 shares

## (Reference) Summary of Non-consolidated Financial Results

Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2014 (from April 1, 2013 to March 31, 2014)

(1) Non-consolidated Operating Results

(The percentages show the changes from the corresponding period of the previous year.)

	( p							
	Net sales		Operating income		Ordinary income		Net income	:
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Year ended March 31, 2014	132,610	4.5	12,611	38.9	19,721	68.3	14,641	96.9
Year ended March 31, 2013	126,844	6.0	9,081	15.7	11,720	24.9	7,435	27.3

	Net income per share	Fully diluted net income per share
	(Yen)	(Yen)
Year ended March 31, 2014	222.90	_
Year ended March 31, 2013	113.19	_

### (2) Non-consolidated Financial Position

	Total assets	Net assets	Ownership equity ratio	Net assets per share
	(Millions of yen)	(Millions of yen)	(%)	(Yen)
As of March 31, 2014	259,125	158,155	61.0	2,407.71
As of March 31, 2013	257,683	146,260	56.8	2,226.61

(Reference) Ownership equity

As of March 31, 2014:

¥158,155 million

As of March 31, 2013:

¥146,260 million

### (Note) Status of implementation of audit procedures

These "Consolidated Financial Results" are exempt from the audit procedures required under the Financial Instruments and Exchange Act. As of the date of the release of these Consolidated Financial Results, implementation of audit procedures for consolidated financial statements is in progress.

### (Note) Explanation regarding the appropriate use of financial forecasts and other special items

The forward-looking statements such as operational forecasts contained in this report are based on the information currently available to the Company and certain assumptions which the Company regards as legitimate, and are not promises regarding the achievement of forecasts. Actual performance may differ greatly from these forecasts due to various present and future factors. For the assumptions and other related matters concerning the financial forecasts, please refer to "1. Operating Results, (1) Analysis of Operating Results" on page 5 of the Attachment.

## Attachment

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### 1. Analysis of Operating Results and Financial Position

#### (1) Analysis of Operating Results

## Consolidated operating results for this current fiscal year

In the fiscal year that ended on March 31, 2014, the Japanese economy was put on track for a moderate recovery, reflecting signs of improvement in corporate earnings and personal consumption on the back of further yen depreciation and share price rises resulting from the government's economic policies. Looking at the global economy, on the other hand, although the United States maintained a trend toward recovery and Europe also started to move toward recovery albeit at a moderate pace, growth in China and other emerging economies was on a downward trend, contributing to an uncertain outlook overall.

Under these conditions, in this second year of its three-year 2014 Medium-Term Management Plan, which started in April 2012, the GLORY Group (the "Group") proactively implemented the three strategies—Business, Constitutional, and Corporate Management—that form its basic policy to "implement a growth strategy and strengthen profitability to achieve the Long-Range Vision 2018."

In its overseas business, seeking to achieve the early creation of synergies through the acquisition of Talaris, the Group conducted various initiatives such as reorganizing and integrating subsidiaries, streamlining sales and maintenance operation, restructuring the production and procurement operation and improving development efficiency. In the domestic market, the Group carried out active business expansion through such means as increasing sales by entering the untapped markets and launching new products.

As a result, net sales totaled \(\frac{\pmath{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\texi}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\t

Results of operations in business segments were as follows.

#### Financial market

Sales of our main product "open teller systems" were favorable for compact models for small- and medium-sized financial outlets but sluggish for conventional models. Sales of "coin and banknote recyclers" for tellers were favorable due to our capturing of replacement demand. Therefore, sales were largely unchanged year on year for the overall market.

#### Retail and transportation market

Sales of "coin and banknote recyclers" for cashiers, the main product in this segment, were sluggish but sales of "banknote changers" to the retail market and "sales proceeds deposit machines" to the cash-in-transit market were robust. Therefore, sales were steady for the overall market.

As a result, net sales in this segment were \(\frac{\pmax}{3}\)1,007 million (up 4.5% year on year) and operating income was \(\frac{\pmax}{3}\),516 million (up 12.1% year on year).

### Amusement market

Sales of main products such as "card systems" were sluggish, mainly reflecting intensification of market competition. As a result, net sales in this segment were \(\frac{\text{\$\text{\$\text{\$4}}}}{24}\),811 million (down 4.0% year on year), while operating income was \(\frac{\text{\$\text{\$\$\text{\$\$\text{\$\$\text{\$\$\text{\$\$\text{\$\$\text{\$\$\text{\$\$\text{\$\$\text{\$\$}\$}}}}}}{12.7%}\) year on year), mainly due to a decrease in amortization expenses of goodwill.

#### Overseas market

Sales of "banknote recyclers" were sluggish in Europe but strong in the United States. Meanwhile, sales of "banknote sorters" were strong in emerging economies, particularly in China but "banknote deposit units" for ATMs were sluggish. Furthermore, due to the addition of the Talaris Group sales on a full-year basis and the effect of the weaker yen, overall sales increased significantly year on year. As a result, net sales in this segment were \$103,002 million (up 36.1 % year on year) and operating income was \$7,464 million (up 46.8% year on year).

In the "other" business segment, which is excluded from the reportable segments, net sales were \(\frac{\text{\frac{4}}}{14,156}\) million (down 6.0% year on year) and operating loss was \(\frac{\text{\frac{2}}}{241}\) million (operating income of \(\frac{\text{\frac{4}}}{91}\) million in the previous year).

All amounts in this section do not include consumption taxes.

#### Forecast for the next fiscal year

For the next fiscal year ending March 31, 2015, the forecast is for the Japanese economy to follow a track of recovery against a backdrop of improvements in corporate earnings and the employment environment, despite an anticipated negative reaction in demand following the temporary increase in demand just before the consumption tax rate hike. Meanwhile, the forecast for the global economy is for an overall, moderate trend of recovery despite concern over the impact from the pulling back of monetary easing in the United States, instability of the economic situation in Europe and the weakening trend of economic growth in the emerging economies such as China.

In this business environment, the Group has now entered the final year of the three-year 2014 Medium-Term Management Plan that commenced in April 2012, as described in "(3) Medium- to Long-Term Management Strategies and Issues to Be Addressed by the Company" under "3. Management Policy," and we are aggressively carrying through with the various measures of the plan to achieve the targets.

#### (2) Analysis of Financial Position

Total assets at the end of the current fiscal year were \(\frac{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tin\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\texi{\text{\text{\texi{\text{\texi{\texi}\text{\texit{\texi{\tex{\texi{\texi{\texi{\texi{\texi{\texi{\texi{\texi{\texi{\texi{\tex

Liabilities were \(\frac{\pmathbf{\text{4}}}{150,138}\) million, a decrease of \(\frac{\pmathbf{\text{4}}}{474}\) million compared with the end of the previous fiscal year.

Cash and cash equivalents ("cash") at the end of the current fiscal year decreased \(\frac{\pmathbf{\text{2}}}{2,285}\) million from one year earlier to \(\frac{\pmathbf{\text{4}}}{61,029}\) million.

The following is a summary of cash flows:

#### Cash flows from operating activities

### Cash flows from investing activities

Net cash used in investing activities was ¥4,770 million, a decrease of ¥47,566 million compared with the previous fiscal year in which the Group paid ¥55,687 million for the purchase of shares in the acquisition of Talaris. This was mainly due to payments of ¥5,393 million for the purchase of property, plant and equipment. The purchases of property, plant and equipment were mainly molds, tools and other equipment used to manufacture products.

## Cash flows from financing activities

Net cash used in financing activities was ¥18,708 million, a net outflow of ¥59,313 million from the previous fiscal year, in which ¥46,376 million cash was provided mainly by the borrowing of funds for the acquisition of Talaris. This was mainly due to a net decrease of ¥9,109 million in short-term loans payable, repayments of long-term loans payable of ¥6,276 million, cash dividends paid of ¥2,954 million and cash dividends paid to minority shareholders of ¥366 million.

#### Cash flow indices

	March 2010	March 2011	March 2012	March 2013	March 2014
Ownership equity ratio	74.5%	75.0%	74.0%	52.2%	55.2%
Ownership equity ratio based on market value	78.2%	60.7%	58.6%	46.5%	54.5%
Debt repayment ratio (years)	0.6	1.2	1.0	5.7	4.1
Interest coverage ratio	102.2	50.8	67.2	24.5	24.8

Notes: Ownership equity ratio: (Shareholders' equity + Valuation and translation adjustments) / Total assets

Ownership equity ratio based on market value: Market capitalization / Total assets

Debt repayment ratio: Interest-bearing liabilities / Operating cash flow

Interest coverage ratio: Operating cash flow / Interest payments

- \* All indices are calculated using financial data on a consolidated basis.
- \* Market capitalization is calculated by multiplying the closing price on the balance sheet date by the number of shares issued, net of treasury shares, on the balance sheet date.

\* Operating cash flow represents cash flow from operating activities per the consolidated statement of cash flows. Interest-bearing liabilities consist of all liabilities on the consolidated balance sheet for which interest is being paid.

Interest payments consist of interest expenses paid as presented on the consolidated statement of cash flows.

### (3) Basic Policy on Profit Distributions and Dividends for the Current and Next Fiscal Years

The Company considers the return of profits to shareholders to be an important management task and retains a policy to continue stable dividends while striving to maintain and enhance sound financial standing in preparation for future business growth. The Company has set the target of attaining a dividend payout ratio of 25% or higher and DOE (dividends on equity) ratio of at least 1.8%, both on a consolidated basis.

In accordance with the above policy, the Company plans a year-end dividend of \(\frac{4}{27}\) per share for the fiscal year ended March 31, 2014 (the 68<sup>th</sup> term). Together with the interim-period dividend of \(\frac{4}{22}\) per share, the result will be an annual dividend of \(\frac{4}{49}\) per share, a DOE (dividends on equity) ratio of 1.8% and a dividend payout ratio of 32.4% on a consolidated basis.

For the fiscal year ending in March 31, 2015, the Company plans to continue this basic policy and pay an annual dividend of ¥49 per share (the interim-period dividend of ¥24 and the year-end dividend of ¥25).

With regard to the future acquisition of treasury shares, the Company will consider an appropriate response after having taken into overall account future business development, investment plans, the level of retained earnings, and performance trends. The Company policy is to maintain the upper limit for holding treasury shares within 5% of shares issued and retire any excess.

## (4) Business-Related Risks

The Group is exposed to various risks that may impact its operating results and financial conditions, including variable factors and other matters considered to be material as disclosed below.

The forward-looking statements as below are based on judgments by the Group as of the end of the current fiscal year.

- (i) Extraordinary fluctuations in operating results and financial conditions due to special market environmental factors, etc. The Group's business is subject to government authorizations, import and export regulations and application of various laws and regulations in countries and regions where the Group is engaged in business activities. When these laws and regulations are revised or repealed, or when new public regulations are established, etc., or if any other special market environmental factors arise, the performance of the Group may be adversely affected.
- (ii) High level of reliance on specific industry sector

The composition of the Group sales is highly dependent on the financial markets. If it becomes necessary for financial institutions to cut capital investments due to major operational or financial problems, the performance of the Group may be adversely affected.

### (iii) R&D investment

The Group is an R&D-based enterprise and continues to invest in R&D aggressively. However, development of new products always includes risks and, depending on the themes, there is a possibility of development costs becoming large due to prolongation of the development period. If such circumstances were to occur, the performance of the Group may be adversely affected.

## (iv) Intellectual property rights

The Group is not aware of any infringement of material intellectual property rights of third parties by the products of the Group. However, it is difficult for an R&D-based company like the Group to completely avoid the occurrence of such intellectual property infringement problems. If such circumstances were to occur, the performance of the Group may be adversely affected.

#### (v) Overseas business growth

The Group extends into a wide range of overseas activities including the production, sale and maintenance of products, and the procurement of parts, etc. If a situation occurs, such as a rapid change in the political or economic situation overseas, or foreign exchange market fluctuations beyond the anticipated scope, the performance of the Group may be adversely affected. In July, 2012, the Company acquired Talaris. However, there remains the possibility that the Company will not achieve the results and effects expected from this acquisition, and that it will take more time than expected to achieve them. The effect of such factors may adversely affect the Group's business and performance.

## 2. Group Position

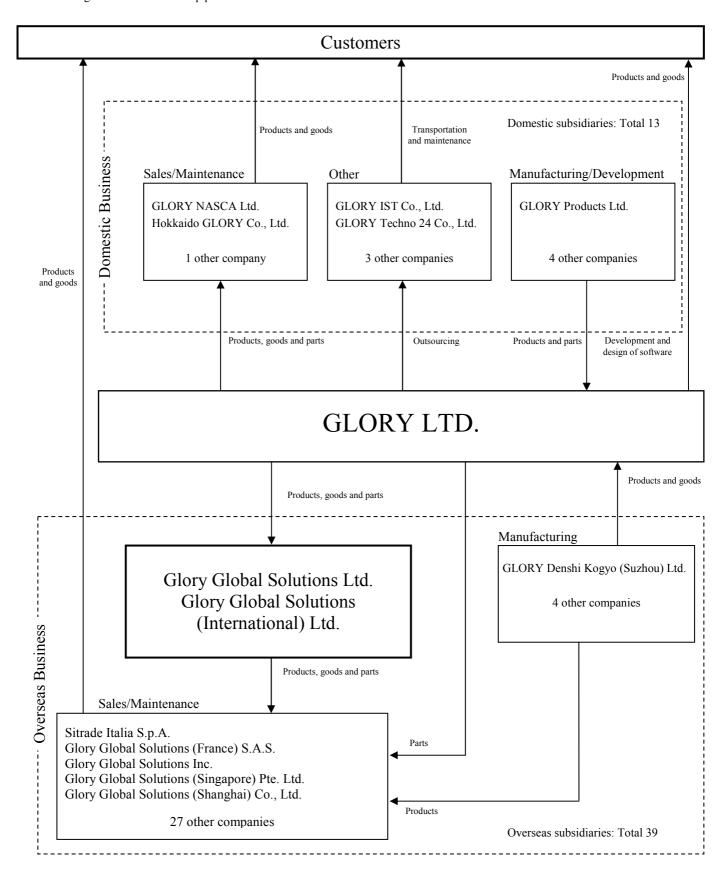
## (1) Details of Business

The GLORY Group comprises GLORY LTD., 51 subsidiaries and one affiliate, and as a top maker of money handling machines, is engaged primarily in manufacturing, sales, and maintenance services for money handling machines, cash management systems, vending machines and automatic service equipment.

The positions of the Company and key subsidiaries and affiliates involved in the Group business and their relations to the business divisions are as below.

		Financial market	Retail and transportation market	Amusement market	Overseas market	Other
.2	GLORY LTD.	0	0	0	0	0
Domestic	GLORY Products Ltd.	0	0	0		
mo	GLORY NASCA Ltd.			0		
Ω	Hokkaido GLORY Co., Ltd.	0	0			0
	GLORY Denshi Kogyo (Suzhou) Ltd.				0	
	Sitrade Italia S.p.A.				0	
S	Glory Global Solutions Ltd.				0	
Overseas	Glory Global Solutions (International) Ltd.				0	
.vei	Glory Global Solutions (France) S.A.S.				0	
	Glory Global Solutions Inc.				0	
	Glory Global Solutions (Singapore) Pte. Ltd.				0	
	Glory Global Solutions (Shanghai) Co., Ltd.				0	

The following chart shows the Group positions.



### (2) Subsidiaries and Affiliates

Name	Address	Common stock or capital	Primary business	Voting rights	Details of relationship			
		(millions of yen)	5	ratio (%)	r			
Consolidated subsidiar	Consolidated subsidiaries							
GLORY Products Ltd.	Kanzaki-gun, Hyogo	80	Financial market Retail and transportation market Amusement market	100.0	Manufacturing of products of the Company. Leasing of land and buildings owned by the Company. Interlocking officers: yes			
GLORY NASCA Ltd. (Notes: 5,9)	Sumida-ku, Tokyo	2,000	Amusement market	100.0	Sales and maintenance of amusement-related products of the Company. Leasing buildings owned by the Company. Leasing building to the Company. Interlocking officers: yes			
Hokkaido GLORY Co., Ltd.	Chuo-ku, Sapporo	50	Financial market Retail and transportation market Others	100.0	Sales and maintenance of products of the Company in Hokkaido Prefecture. Interlocking officers: yes			
GLORY Denshi Kogyo (Suzhou) Ltd.	Jiangsu Province, China	Thousand US\$ 4,200	Overseas market	100.0	Manufacturing and sales of products of the Company. Interlocking officers: yes			
Sitrade Italia S.p.A.	Milano, Italy	Thousand EURO 620	Overseas market	51.0	Sales and maintenance of products of the Company in Italy. Interlocking officers: yes			
Glory Global Solutions Ltd. (Note: 5)	Basingstoke, U.K.	Thousand £ 438,000	Overseas market	100.0	No operating transactions Financial support(s): yes Interlocking officers: yes			
Glory Global Solutions (International) Ltd. (Note: 5)	Basingstoke, U.K.	Thousand £ 18,442	Overseas market	100.0 (100.0)	Control of business of sales and maintenance of products of the Company in overseas. Interlocking officers: none			
Glory Global Solutions (France) S.A.S. (Note: 5)	Marne-la-Vallée, France	Thousand EURO 14,567	Overseas market	100.0 (100.0)	Sales and maintenance of products of the Company in France. Interlocking officers: none			
Glory Global Solutions Inc. (Notes: 6, 9)	Illinois, U.S.A.	Thousand US\$ 5,000	Overseas market	100.0	Sales and maintenance of products of the Company in the US. Interlocking officers: none			
Glory Global Solutions (Singapore) Pte. Ltd. (Note: 7)	Singapore	Thousand S\$ 4,000	Overseas market	100.0	Sales, maintenance and parts procurement of products of the Company in Asia. Interlocking officers: yes			
Glory Global Solutions (Shanghai) Co., Ltd.	Shanghai, China	Thousand US\$ 1,000	Overseas market	100.0	Sales and maintenance of products of the Company in China. Interlocking officers: yes			
28 other companies								

- Notes: 1. The applicable business segments are stated in the primary business column.
  - 2. The voting rights ratio within parentheses indicates the indirectly held voting rights ratio.
  - 3. Interlocking officers indicate whether or not executives or employees of the Company also serve as officers of subsidiaries or affiliates.
  - 4. There are no subsidiaries filing a securities registration statement or an annual securities report.
  - 5. This company is categorized as a specified subsidiary under Japanese law.
    - Glory Global Solutions (International) Ltd. changed its trade name from Talaris Limited on April 1, 2013.

Glory Global Solutions (France) S.A.S. was newly categorized as a specified subsidiary with increase of its amount of capital from 10,017 thousand euros to 14,567 thousand euros on June 28, 2013.

Besides the list above, the three specified subsidiaries listed below changed their trade names on April 1, 2013.

- •Glory Global Solutions (Topco) Ltd. (Previous trade name: Talaris Topco Limited)
- •Glory Global Solutions (Midco) Ltd. (Previous trade name: Talaris Midco Limited)
- •Glory Global Solutions (Holdings) Ltd. (Previous trade name: Talaris Holdings Limited)

- 6. Talaris Inc., which was a consolidated subsidiary, transferred its business and assets to GLORY (U.S.A.) INC. on April 1, 2013 and dissolved on January 21, 2014. GLORY (U.S.A.) INC. changed its trade name to Glory Global Solutions Inc. on April 1, 2013
- 7. Glory Global Solutions (Singapore) Pte. Ltd. changed its trade name from GLORY MONEY HANDLING MACHINES PTE LTD on April 1, 2013.
- 8. Glory Europe GmbH and Lutzwolf Systems GmbH, which were consolidated subsidiaries, merged into Glory Global Solutions (Germany) GmbH and dissolved on April 1, 2013.
- 9. The ratio of the net sales of GLORY NASCA Ltd. and Glory Global Solutions Inc. (excluding consolidated intercompany sales) to consolidated net sales exceeded 10%.

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(TI	JJK Y	INA	SC A	LAG.

Significant profit and loss information	(1) Net sales	¥24,467 million
	(2) Ordinary income	¥732 million
	(3) Net income	¥351 million
	(4) Net assets	¥9,002 million
	(5) Total assets	¥22,402 million
Glory Global Solutions Inc.		
Significant profit and loss information	(1) Net sales	¥24,657 million
	(2) Ordinary income	¥(9 million)
	(3) Net income	¥(523 million)
	(4) Net assets	¥837 million
	(5) Total assets	¥22,228 million

### 3. Management Policy

#### (1) Corporate Management Basic Policy

As its basic policy for management, activating the spirit and essence of its corporate philosophy to date, the Group has put in place the "Corporate Philosophy Structure," and determined a Corporate Philosophy and Managerial Creed. Aiming at achieving the enhancement of corporate value as the overall Group, we at the Group will pursue interests as a private company and social contributions as public instruments of society, meeting the expectations of customers through the expression of the personal character of each of our employees.

#### <<Corporate Philosophy>>

- "We will contribute to the development of a more secure society through a striving spirit and cooperative efforts."
- —"Striving spirit" includes our desire that "we will strive to meet the needs of customers and society with an unyielding spirit and make the impossible possible." It represents the eternal origin of GLORY all through the ages, that we can do a great job only when we combine the "power of everyone" who shares the "striving spirit."

#### << Managerial Creed>>

- •Through a spirit of continuous development, we will provide products and services our customers can rely on.
- •We will build a vigorous corporate group through respect for the individual and teamwork.
- •We will endeavor to act as a responsible corporate citizen and coexist harmoniously with society at-large.
- <<Corporate Statement>>
- "We Secure the Future"
- —Turning thoughts into reality
- —Securing the future through our technology

### (2) Target Management Indices

The Group aims to enhance corporate value on the basis of good relationships with all stakeholders, and executes operations targeting improvement of the operating profit ratio and return on equity (ROE).

#### (3) Medium- to Long-Term Management Strategies and Issues to Be Addressed by the Company

### Long-Range Vision and Medium-Term Management Plan

The Group has created the Long-Range Vision 2018 to establish a framework for achieving the Group vision of "GLORY as the world's top brand" as the Group approaches the 100th anniversary of its founding in 2018. The basic policies are as follows:

- ·Create new value through "superb manufacturing technique" and pursue dreams for the future
- Seek sustained corporate growth together with society through CSR activities

Since April 2012, the Group has been implementing its 2014 Medium-Term Management Plan as a three-year action plan toward the realization of this Long-Term Vision. Under the basic policy to "implement a growth strategy and strengthen profitability toward achieving the Long-Range Vision 2018," the Group has been deploying a raft of measures under three key strategies: Business, Constitutional, and Corporate Management. In the fiscal year ending March 31, 2015, the final year of the Plan, the Group will address the following key measures.

## (i) Business strategy

The Group is implementing the following strategies in order to enable all businesses to grow faster:

The Domestic Business Strategy aims to improve the profitability of all business segments and work on the creation of core products for the next generation. In the financial market, we will expand sales of our main product "open teller systems" to untapped markets and focus on expanding sales of products in non-cash sector. In the retail and transportation market, we will further strengthen efforts to break into the untapped markets aiming to expand sales of "coin and banknote recyclers" for cashiers, the main product of this segment. As for the amusement market, we will aggressively promote our new product, the "pachinko parlor total system." The Overseas Business Strategy aims to maximize synergies from the acquisition of Talaris, as well as to promote region-specific strategies that match the characteristics of the market and aggressively grow our business in new business fields and geographic regions to expand revenues under the slogan "One GLORY."

The New Business Strategy aims to broaden the areas of commercial application of biometric authentication technologies as well as to promote the expansion of our electronic payment services business.

#### (ii) Constitutional strategy

The Group is implementing the following strategies in order to make each of company functions more competitive and more profitable: The Product Development Strategy aims to strengthen core technologies to develop future core products as well as to improve development efficiency through the promotion of platform development and develop new products through technological fusion of GLORY and Talaris technologies.

The Production and Procurement Strategy aims to strengthen functions of the mother factory as well as to consolidate global production systems and strengthen cost competitiveness by expanding overseas production and procurement and optimizing production sites.

The Quality Assurance Strategy aims to establish a quality assurance system for overseas operations.

#### (iii) Corporate management strategy

The Group is implementing the following strategies for the purpose of building a foundation that can support the Business Strategy and the Constitutional Strategy:

The Corporate Management Strategy aims to reorganize the Group to best promote business development and also to ensure rigorous penetration of our Corporate Philosophy and Managerial Creed into our Group companies and further strengthen the Group's governance system and compliance management.

The Personnel Strategy aims to strengthen the Group's human resources by using dynamic personnel management systems and training and fully utilizing employees.

The Capital and Financial Strategy aims to use strategic investments and other measures to use capital more efficiently as well as to distribute earnings to shareholders in an appropriate manner.

In addition to steadily carrying out each of the abovementioned measures, the Group will give added impetus to CSR activities, and work for sustained growth as a corporate group that is trusted by its stakeholders by fulfilling its social responsibilities through its business activities.

## (4) Other Important Matters Related to Company Management

Not applicable.

## 4. Consolidated Financial Statements

## (1) Consolidated Balance Sheet

		(Millions of
	Previous Fiscal Year	Current Fiscal Year
	(As of March 31, 2013)	(As of March 31, 2014
Assets		
Current assets		
Cash and deposits	60,579	59,76
Notes and accounts receivable - trade	44,629	48,24
Lease investment assets	2,539	2,99
Securities	4,601	4,84
Merchandise and finished goods	17,458	24,06
Work in process	6,312	6,77
Raw materials and supplies	8,302	9,99
Deferred tax assets	4,365	5,37
Other	3,523	3,82
Allowance for doubtful accounts	(442)	(59
Total current assets	151,870	165,29
Non-current assets		
Property, plant and equipment		
Buildings and structures	30,844	32,21
Accumulated depreciation	(18,035)	(19,08)
Buildings and structures, net	12,808	13,13
Machinery, equipment and vehicles	10,929	11,54
Accumulated depreciation	*1 (9,010)	*1 (9,33)
Machinery, equipment and vehicles, net	1,918	2,21
Tools, furniture and fixtures	56,768	57,38
Accumulated depreciation	*1 (48,960)	*1 (49,91
Tools, furniture and fixtures, net	7,807	7,47
Land	11,944	12,150
Construction in progress	461	7
Total property, plant and equipment	34,941	35,04
Intangible assets	- 3-	,-
Customer relationships	28,646	32,49
Software	3,874	3,68
Goodwill	69,080	77,78
Other	3,610	3,430
Total intangible assets	105,212	117,40
Investments and other assets	100,212	117,10
Investment securities	*2 15,708	*2 13,43
Deferred tax assets	4,969	3,39
Other	6,390	6,39
Allowance for doubtful accounts	(14)	(2)
Total investments and other assets	27,053	23,20
Total non-current assets	167,206	175,64
Total assets	319,077	340,94

		(Millions of ye
	Previous Fiscal Year (As of March 31, 2013)	Current Fiscal Year (As of March 31, 2014)
Liabilities	(113 01 William 31, 2013)	(113 01 14taren 31, 2011)
Current liabilities		
Notes and accounts payable - trade	20,096	22,244
Short-term loans payable	35,831	28,270
Current portion of long-term loans payable	6,151	8,552
Income taxes payable	3,023	4,293
Provision for bonuses	4,663	6.180
Provision for directors' bonuses	77	86
Other	23,302	27,118
Total current liabilities	93,145	96,745
Non-current liabilities	2,5,5,12	
Long-term loans payable	42,002	36,241
Lease obligations	1,332	1,751
Deferred tax liabilities	7,620	8,550
Provision for retirement benefits	3,421	_
Net defined benefit liability	_	4,020
Other	3,089	2,828
Total non-current liabilities	57,467	53,392
Total liabilities	150,612	150,138
Net assets	·	-
Shareholders' equity		
Capital stock	12,892	12,892
Capital surplus	20,629	20,629
Retained earnings	130,055	137,038
Treasury shares	(5,816)	(5,817)
Total shareholders' equity	157,762	164,744
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	185	398
Foreign currency translation adjustment	8,716	23,156
Remeasurements of defined benefit plans	_	(99)
Total accumulated other comprehensive income	8,901	23,454
Minority interests	1,800	2,605
Total net assets	168,464	190,804
Total liabilities and net assets	319,077	340,943

## (2) Consolidated Statements of Income and Comprehensive Income

## (Consolidated Statement of Income)

			(	Millions of yo	
	(from Apı	Fiscal Year ril 1, 2012 131, 2013)	(from Apr	Current Fiscal Year (from April 1, 2013 to March 31, 2014)	
Net sales	*1	190,938	*1	218,632	
Cost of sales	*2, *4	117,266	*2, *4	131,512	
Gross profit		73,671		87,119	
Selling, general and administrative expenses	*3, *4	59,213	*3, *4	70,401	
Operating income		14,458		16,718	
Non-operating income					
Interest income		325		290	
Dividend income		256		414	
Foreign exchange gains		_		2,866	
Other		551		693	
Total non-operating income		1,133		4,264	
Non-operating expenses					
Interest expenses		584		881	
Commission for bridge loan		455		-	
Foreign exchange losses		577		-	
Other		279		337	
Total non-operating expenses		1,896		1,218	
Ordinary income		13,695		19,764	
Extraordinary income					
Gain on sales of non-current assets	*5	11	*5	8	
Other		12		67	
Total extraordinary income		23		76	
Extraordinary losses					
Loss on sales of non-current assets	*6	271	*6	13	
Loss on retirement of non-current assets	*7	191	*7	122	
Loss on valuation of investment securities		64		_	
Amortization of goodwill		140		-	
Loss on liquidation of business		235		1,520	
Other		76		180	
Total extraordinary losses		980		1,836	
Income before income taxes and minority interests		12,738		18,004	
Income taxes - current		5,878		7,368	
Income taxes - deferred		(504)		(60)	
Total income taxes		5,374		7,307	
Income before minority interests		7,364		10,696	
Minority interests in income		490		757	
Net income		6,873		9,939	

## (Consolidated Statement of Comprehensive Income)

		(Millions of yen)
	Previous Fiscal Year (from April 1, 2012 to March 31, 2013)	Current Fiscal Year (from April 1, 2013 to March 31, 2014)
Income before minority interests	7,364	10,696
Other comprehensive income		
Valuation difference on available-for-sale securities	391	212
Foreign currency translation adjustment	10,346	14,872
Total other comprehensive income	10,738	15,085
Comprehensive income	18,102	25,781
Comprehensive income attributable to		
Comprehensive income attributable to owners of	17,449	24,591
parent	17,449	24,371
Comprehensive income attributable to minority interests	653	1,189

## (3) Consolidated Statement of Changes in Equity

Previous Fiscal Year (from April 1, 2012 to March 31, 2013)

(Millions of yen)

		Shareholders' equity					
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of current period	12,892	20,629	125,858	(5,815)	153,565		
Changes of items during period							
Dividends of surplus			(2,824)		(2,824)		
Net income			6,873		6,873		
Purchase of treasury shares				(0)	(0)		
Increase by merger			148		148		
Net changes of items other than shareholders' equity							
Total changes of items during period	-	-	4,196	(0)	4,196		
Balance at end of current period	12,892	20,629	130,055	(5,816)	157,762		

		Accumulated other co	omprehensive income	e		
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Minority interests	Total net assets
Balance at beginning of current period	(206)	(1,468)	-	(1,674)	1,441	153,333
Changes of items during period				_		
Dividends of surplus					(294)	(3,118)
Net income						6,873
Purchase of treasury shares						(0)
Increase by merger						148
Net changes of items other than shareholders' equity	391	10,184	_	10,576	653	11,229
Total changes of items during period	391	10,184	-	10,576	358	15,131
Balance at end of current period	185	8,716	_	8,901	1,800	168,464

Current Fiscal Year (from April 1, 2013 to March 31, 2014)

(Millions of yen)

		Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of current period	12,892	20,629	130,055	(5,816)	157,762	
Changes of items during period						
Dividends of surplus			(2,955)		(2,955)	
Net income			9,939		9,939	
Purchase of treasury shares				(0)	(0)	
Increase by merger			_		_	
Net changes of items other than shareholders' equity						
Total changes of items during period	-	-	6,983	(0)	6,982	
Balance at end of current period	12,892	20,629	137,038	(5,817)	164,744	

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Minority interests	Total net assets
Balance at beginning of current period	185	8,716	-	8,901	1,800	168,464
Changes of items during period						
Dividends of surplus					(366)	(3,322)
Net income						9,939
Purchase of treasury shares						(0)
Increase by merger						_
Net changes of items other than shareholders' equity	212	14,440	(99)	14,552	1,170	15,723
Total changes of items during period	212	14,440	(99)	14,552	804	22,339
Balance at end of current period	398	23,156	(99)	23,454	2,605	190,804

## (4) Consolidated Statement of Cash Flows

-	Previous Fiscal Year (from April 1, 2012 to March 31, 2013)	(Millions of y Current Fiscal Year (from April 1, 2013 to March 31, 2014)
Cash flows from operating activities	· ,	
Income before income taxes and minority interests	12,738	18,004
Depreciation Depreciation	8,897	9,281
Impairment loss	62	2
Amortization of goodwill	4,018	5,137
Increase (decrease) in allowance for doubtful accounts	(40)	92
Increase (decrease) in provision for retirement benefits	(322)	_
Increase (decrease) in net defined benefit liability	_	456
Increase (decrease) in provision for bonuses	816	1,407
Increase (decrease) in provision for loss on guarantees	(3)	(12)
Increase (decrease) in provision for loss on cancellation of lease obligation	(44)	_
Loss (gain) on sales of investment securities		146
Loss (gain) on valuation of investment securities	64	-
Interest and dividend income	(581)	(704)
Interest expenses	584	881
Loss on retirement of non-current assets	191	122
Decrease (increase) in notes and accounts receivable - trade	(4,263)	355
Decrease (increase) in inventories	(2,764)	(6,597)
Increase (decrease) in notes and accounts payable - trade	(34)	(937)
Increase (decrease) in lease obligations	(306)	(126)
Decrease (increase) in lease investment assets	364	(457)
Increase (decrease) in accounts payable - other	(66)	(1,112)
Decrease/increase in consumption taxes receivable/payable	132	262
Other, net	(94)	(3,277)
Subtotal	19,346	22,923
Interest and dividend income received	598	699
Interest expenses paid	(600)	(709)
Income taxes (paid) refund	(4,639)	(5,290)
Net cash provided by (used in) operating activities	14,704	17,623
Cash flows from investing activities		
Payments into time deposits	(1,505)	(343)
Proceeds from withdrawal of time deposits	3,592	870
Purchase of property, plant and equipment	(4,390)	(5,393)
Proceeds from sales of property, plant and equipment	545	171
Purchase of intangible assets	(1,440)	(1,048)
Purchase of investment securities	(108)	(363)
Proceeds from sales and redemption of investment securities	4,709	1,452
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(55,687)	-
Purchase of shares of subsidiaries	-	(194)
Proceeds from cancellation of insurance funds	1,762	_
Other, net	186	78
Net cash provided by (used in) investing activities	(52,336)	(4,770)

		(Millions of yen)
	Previous Fiscal Year (from April 1, 2012 to March 31, 2013)	Current Fiscal Year (from April 1, 2013 to March 31, 2014)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	(4,430)	(9,109)
Proceeds from long-term loans payable	50,807	-
Repayments of long-term loans payable	(2,653)	(6,276)
Cash dividends paid	(2,823)	(2,954)
Cash dividends paid to minority shareholders	(294)	(366)
Other, net	(0)	(0)
Net cash provided by (used in) financing activities	40,604	(18,708)
Effect of exchange rate change on cash and cash equivalents	1,910	3,570
Net increase (decrease) in cash and cash equivalents	4,883	(2,285)
Cash and cash equivalents at beginning of period	58,430	63,314
Cash and cash equivalents at end of period	63,314	61,029

### (5) Notes to Consolidated Financial Statements

### Notes Regarding Assumption of a Going Concern

Not applicable.

### **Changes in Accounting Policy**

(Application of accounting standard for retirement benefits)

The Company has applied the "Accounting Standard for Retirement Benefits" (ASBJ Statement No. 26, May 17, 2012) and "Guidance on Accounting Standard for Retirement Benefits" (ASBJ Guidance No. 25, May 17, 2012), except for the provisions of the main clauses of Paragraph 35 of the Accounting Standard for Retirement Benefits and Paragraph 67 of the Guidance on Accounting Standard for Retirement Benefits, effective from the end of the fiscal year ended March 31, 2014. Accordingly, the Company has changed its accounting policy to one that recognizes the difference between retirement benefit obligations and plan assets as net defined benefit liability and recorded unrecognized actuarial gain or loss and unrecognized past service cost under net defined benefit liability.

Application of the Accounting Standard for Retirement Benefits and Guidance on Accounting Standard for Retirement Benefits is in line with the transitional measures provided in Paragraph 37 of the Accounting Standard for Retirement Benefits. In accordance with such measures, the effect of the change has been added to or deducted from remeasurements of defined benefit plans under accumulated other comprehensive income as of the end of the fiscal year ended March 31, 2014.

As a result of the change, as of the end of the fiscal year ended March 31, 2014, net defined benefit liability of 4,020 million yen was recorded. And accumulated other comprehensive income decreased by 99 million yen.

#### **Notes to Consolidated Balance Sheet**

\*1. Accumulated depreciation of property, plant and equipment includes accumulated impairment loss.

The following are for non-consolidated subsidiaries and affili	Previous Fiscal Year	Current Fiscal Year				
	(As of March 31, 2013)	(As of March 31, 2014)				
7						
Investment securities (stock)	¥1,036 million	¥1,048 million				
Guarantee obligation						
(1) Guarantees of employee loans from banks (residential lo	eans)					
Previous Fiscal Year	Curren	t Fiscal Year				
(As of March 31, 2013)	(As of M	(arch 31, 2014)				
¥51 million		¥45 million				
(2) Guarantees of customer lease obligations						
Previous Fiscal Year	Curren	t Fiscal Year				
(As of March 31, 2013)	(As of M	(As of March 31, 2014)				
¥1,362 million		¥1,087 million				
s to Consolidated Statement of Income The breakdown of net sales is below						
s to Consolidated Statement of Income The breakdown of net sales is below.	Previous Fiscal Year	Current Fiscal Year				
	Previous Fiscal Year					
	Previous Fiscal Year (from April 1, 2012 to March 31, 2013)	Current Fiscal Year (from April 1, 2013 to March 31, 2014)				
	(from April 1, 2012	(from April 1, 2013 to March 31, 2014)				
The breakdown of net sales is below.	(from April 1, 2012 to March 31, 2013)	(from April 1, 2013 to March 31, 2014) ¥155,244 million				
The breakdown of net sales is below.  Merchandise and finished goods	(from April 1, 2012 to March 31, 2013) ¥140,171 million	(from April 1, 2013 to March 31, 2014) ¥155,244 million ¥63,388 million				
The breakdown of net sales is below.  Merchandise and finished goods Maintenance	(from April 1, 2012 to March 31, 2013) ¥140,171 million ¥50,766 million	(from April 1, 2013 to March 31, 2014) ¥155,244 million ¥63,388 million				
The breakdown of net sales is below.  Merchandise and finished goods Maintenance  Total	(from April 1, 2012 to March 31, 2013) ¥140,171 million ¥50,766 million	(from April 1, 2013 to March 31, 2014) ¥155,244 million ¥63,388 million				
The breakdown of net sales is below.  Merchandise and finished goods Maintenance  Total	(from April 1, 2012 to March 31, 2013)  ¥140,171 million  ¥50,766 million  ¥190,938 million  Previous Fiscal Year  (from April 1, 2012	(from April 1, 2013 to March 31, 2014)  ¥155,244 million  ¥63,388 million  ¥218,632 million  Current Fiscal Year  (from April 1, 2013				
The breakdown of net sales is below.  Merchandise and finished goods Maintenance  Total	(from April 1, 2012 to March 31, 2013)  ¥140,171 million  ¥50,766 million  ¥190,938 million  Previous Fiscal Year  (from April 1, 2012 to March 31, 2013)	(from April 1, 2013 to March 31, 2014) ¥155,244 million ¥63,388 million ¥218,632 million				
The breakdown of net sales is below.  Merchandise and finished goods Maintenance  Total	(from April 1, 2012 to March 31, 2013)  ¥140,171 million  ¥50,766 million  ¥190,938 million  Previous Fiscal Year (from April 1, 2012 to March 31, 2013)  ¥90,491 million	(from April 1, 2013 to March 31, 2014)  ¥155,244 million ¥63,388 million  ¥218,632 million  Current Fiscal Year (from April 1, 2013 to March 31, 2014)  ¥97,346 million				
The breakdown of net sales is below.  Merchandise and finished goods  Maintenance  Total  The breakdown of cost of sales is below.	(from April 1, 2012 to March 31, 2013)  ¥140,171 million  ¥50,766 million  ¥190,938 million  Previous Fiscal Year  (from April 1, 2012 to March 31, 2013)	(from April 1, 2013 to March 31, 2014)  ¥155,244 million  ¥63,388 million  ¥218,632 million  Current Fiscal Year  (from April 1, 2013 to March 31, 2014)				

	Previous Fiscal Year	Current Fiscal Year
	(from April 1, 2012 to March 31, 2013)	(from April 1, 2013 to March 31, 2014)
Salaries and allowances	¥18,698 million	¥22,333 million
Bonuses	¥2,003 million	¥1,738 million
Provision for bonuses	¥1,678 million	¥3,083 million
Provision for retirement benefits	¥1,383 million	¥1,545 million
Depreciation and amortization	¥4,318 million	¥5,148 million
Rent expenses Amortization of goodwill	¥4,230 million ¥3,877 million	¥4,659 million ¥5,137 million
. Total amount of R&D expenses included in gen	eral and administrative expenses and current manuf	facturing expenses
Previous Fiscal Year	Current	Fiscal Year
(from April 1, 2012	(from A	april 1, 2013
to March 31, 2013)		ch 31, 2014)
	¥12,091 million	¥13,174 millio
. The breakdown of gain on sales of non-current a	assets is below.	
	Previous Fiscal Year	Current Fiscal Year
	(from April 1, 2012	(from April 1, 2013
	to March 31, 2013)	to March 31, 2014)
Machinery, equipment and vehicles	¥5 million	¥6 million
Tools, furniture and fixtures	¥6 million	¥1 million
Total	¥11 million	¥8 million
. The breakdown of loss on sales of non-current a	assets is below.	
	Previous Fiscal Year	Current Fiscal Year
	(from April 1, 2012	(from April 1, 2013
	to March 31, 2013)	to March 31, 2014)
Buildings and structures	¥259 million	¥– million
Machinery, equipment and vehicles	¥5 million	¥4 million
Tools, furniture and fixtures	¥2 million	¥2 million
Land	¥3 million	¥1 million
"Other" investments and other assets	¥— million	¥4 million
Total	¥271 million	¥13 million
. The breakdown of loss on retirement of non-cur	rent assets is below.	
	Previous Fiscal Year	Current Fiscal Year
	(from April 1, 2012	(from April 1, 2013
	to March 31, 2013)	to March 31, 2014)
Buildings and structures	¥92 million	¥19 million
Machinery, equipment and vehicles	¥14 million	¥63 million
Tools, furniture and fixtures	¥65 million	¥22 million
Software	¥18 million	¥14 million
"Other" intangible assets	¥1 million	¥-million
"Other" investments and other assets	¥0 million	¥1 million
Total	¥191 million	¥122 million

## Notes to Consolidated Statement of Changes in Equity

Previous Fiscal Year (from April 1, 2012 to March 31, 2013)

1. Class and total number of issued shares, and class and number of treasury shares

	Number of shares as of the beginning of the current fiscal year (Shares)	Number of shares increased in the current fiscal year (Shares)	Number of shares decreased in the current fiscal year (Shares)	Number of shares as of the end of the current fiscal year (Shares)
Issued shares				
Common stock	68,638,210	ı	_	68,638,210
Total	68,638,210	-	_	68,638,210
Treasury shares				
Common stock (Note)	2,950,450	299	_	2,950,749
Total	2,950,450	299	_	2,950,749

Note: Increase in the number of shares of common stock in treasury of 299 shares is due to the purchase of shares less than one unit.

#### 2. Dividends

(1) Amount of dividend payments

(Resolution)	Class of stock	Total dividend (Millions of yen)	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 22, 2012	Common stock	1,445	22	March 31, 2012	June 25, 2012
Board of Directors' Meeting November 5, 2012	Common stock	1,379	21	September 30, 2012	December 5, 2012

(2) Dividend for which record date is in the current fiscal year with effective date in the following fiscal year

(Resolution)	Class of stock	Total dividend (Millions of yen)	Source of dividend	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 21, 2013	Common stock	1,510	Retained earnings	23	March 31, 2013	June 24, 2013

Current Fiscal Year (from April 1, 2013 to March 31, 2014)

## 1. Class and total number of issued shares, and class and number of treasury shares

	Number of shares as of the beginning of the current fiscal year (Shares)	Number of shares increased in the current fiscal year (Shares)	Number of shares decreased in the current fiscal year (Shares)	Number of shares as of the end of the current fiscal year (Shares)
Issued shares				
Common stock	68,638,210	ı	ı	68,638,210
Total	68,638,210	ı	ı	68,638,210
Treasury shares				
Common stock (Note)	2,950,749	342		2,951,091
Total	2,950,749	342	-	2,951,091

Note: Increase in the number of shares of common stock in treasury of 342 shares is due to the purchase of shares less than one unit.

### 2. Dividends

## (1) Amount of dividend payments

(Resolution)	Class of stock	Total dividend (Millions of yen)	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 21, 2013	Common stock	1,510	23	March 31, 2013	June 24, 2013
Board of Directors' Meeting November 6, 2013	Common stock	1,445	22	September 30, 2013	December 5, 2013

(2) Dividend for which record date is in the current fiscal year with effective date in the following fiscal year

(Resolution)	Class of stock	Total dividend (Millions of yen)	Source of dividend	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 27, 2014	Common stock	1,773	Retained earnings	27	March 31, 2014	June 30, 2014

#### **Segment Information**

#### a. Segment information

1. Summary of reportable segments

The Company's reportable segments are based on those units within the Company where separate financial information is available and where the Board of Directors periodically reviews matters such as the distribution of management resources and financial performance.

The Group operates business activities after formulating comprehensive strategies for the products and services in each market. Accordingly, the Group is comprised of market-specific segments and has established the "Financial market," "Retail and transportation market," "Amusement market," and "Overseas market," as its four reportable segments.

A summary of each reportable segment is as follows:

Financial market: Sales and maintenance services to financial institutions, Japan Post Bank, OEM clients and

others in Japan.

Retail and transportation market: Sales and maintenance services to supermarkets, department stores, cash-in-transit companies,

railroad companies and others in Japan.

Amusement market: Sales and maintenance services to amusement halls (pachinko parlors) and others in Japan..

Overseas market: Sales and maintenance services to financial institutions, cash-in-transit companies, retail stores,

casinos, OEM clients and others in overseas.

2. Calculation method of sales, income (loss), assets, liabilities and other items by reportable segment Income by reportable segment is operating income.

3. Information on sales, income (loss), assets, liabilities and other items by reportable segment Previous Fiscal Year (from April 1, 2012 to March 31, 2013)

(Millions of yen)

	Reportable segments								Amounts reported on
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other (Note: 1)	Total	Reconcilia- tion	the consolidated financial statements
Net sales									
(1) Sales to customers	44,679	29,670	25,845	75,688	175,882	15,055	190,938	_	190,938
(2) Intersegment sales or transfers	-	_	_	_	-		_	_	_
Total	44,679	29,670	25,845	75,688	175,882	15,055	190,938	-	190,938
Segment profit (Note: 2)	4,416	3,136	1,728	5,085	14,366	91	14,458	-	14,458
Segment assets (Note: 3)	38,775	26,563	25,383	151,733	242,457	16,042	258,499	60,579	319,077
Others									
(1) Depreciation and amortization (Note: 4)	1,648	1,051	1,928	3,518	8,147	750	8,897	_	8,897
(2) Amortization of goodwill (Note: 5)	-	_	657	3,360	4,018	-	4,018	_	4,018
(3) Increase in property, plant and equipment and intangible assets (Note: 6)	1,691	1,105	2,210	106,395	111,403	802	112,205	_	112,205

Notes: 1. "Other" segment is a business segment that is not included in reportable segments and includes businesses such as sales and maintenance services to domestic tobacco shops, tobacco companies, hospitals, local governments, general companies, etc.

- 2. All operating expenses are either directly charged or allocated to the segments.
- 3. The reconciliation of ¥60,579 million is surplus funds (cash and deposits) of the Company.
- 4. Depreciation and amortization includes amortization of long-term prepaid expenses.
- 5. Amortization of goodwill of ¥4,018 million is comprised of ¥3,877 million in "amortization of goodwill" of selling, general and administrative expenses and ¥140 million in "amortization of goodwill" of extraordinary losses.
- 6. Increase in property, plant and equipment and intangible assets includes increases in long-term prepaid expenses.

Current Fiscal Year (from April 1, 2013 to March 31, 2014)

(Millions of yen)

	Reportable segments								
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other (Note: 1)	Total	Reconcilia- tion	reported on the consolidated financial statements
Net sales									
(1) Sales to customers	45,654	31,007	24,811	103,002	204,475	14,156	218,632	_	218,632
(2) Intersegment sales or transfers	-	_	-	-	-	_	-	_	_
Total	45,654	31,007	24,811	103,002	204,475	14,156	218,632	_	218,632
Segment profit (Note: 2)	4,031	3,516	1,948	7,464	16,960	(241)	16,718	_	16,718
Segment assets (Note: 3)	35,050	25,700	24,075	182,018	266,845	14,330	281,175	59,767	340,943
Others									
(1) Depreciation and amortization (Note: 4)	1,666	1,068	1,809	4,042	8,586	694	9,281	_	9,281
(2) Amortization of goodwill	_	_	214	4,922	5,137	_	5,137	_	5,137
(3) Increase in property, plant and equipment and intangible assets (Note: 5)	1,750	1,115	1,308	2,313	6,487	746	7,234	-	7,234

Notes: 1. "Other" segment is a business segment that is not included in reportable segments and includes businesses such as sales and maintenance services to domestic tobacco shops, tobacco companies, hospitals, local governments, general companies, etc.

- 2. All operating expenses are either directly charged or allocated to the segments.
- 3. The reconciliation of ¥59,767 million is surplus funds (cash and deposits) of the Company.
- 4. Depreciation and amortization includes amortization of long-term prepaid expenses.
- 5. Increase in property, plant and equipment and intangible assets includes increases in long-term prepaid expenses.

### b. Relative information

Previous Fiscal Year (from April 1, 2012 to March 31, 2013)

1. Products and services information

(Millions of yen)

	Money handling machines and cash management systems	Vending machines and automatic service equipment	utomatic service Other goods and products	
Sales to customers	136,047	36,282	18,609	190,938

## 2. Geographic segment information

## (1) Sales

(Millions of yen)

Japan	Asia	U.S.A.	Americas excluding U.S.A.	Europe	Total
115,250	17,899	17,605	6,894	33,289	190,938

Note: Sales are segmented by country or region based on customer location.

## (2) Property, plant and equipment

(Millions of yen)

Japan	Asia	Americas	Europe	Total
31,723	1,304	650	1,262	34,941

## 3. Information by major customer

Information by major customer is not shown since net sales to outside major customers accounted for less than 10% of net sales on the consolidated statement of income.

Current Fiscal Year (from April 1, 2013 to March 31, 2014)

#### 1. Products and services information

(Millions of ven)

	Money handling machines and cash management systems	Vending machines and automatic service equipment	Other goods and products	Total
Sales to customers	163,994	36,971	17,665	218,632

## 2. Geographic segment information

### (1) Sales

(Millions of yen)

Japan	Asia	U.S.A.	Americas excluding U.S.A.	Europe	Total
115,630	25,009	27,223	5,216	45,552	218,632

Note: Sales are segmented by country or region based on customer location.

## (2) Property, plant and equipment

(Millions of yen)

Japan	Asia	Americas	Europe	Total
30,996	1,510	882	1,656	35,046

## 3. Information by major customer

Information by major customer is not shown since net sales to outside major customers accounted for less than 10% of net sales on the consolidated statement of income.

## c. Information on impairment losses of non-current assets by reportable segment

Previous Fiscal Year (from April 1, 2012 to March 31, 2013)

(Millions of yen)

		Rep	ortable segmer	nts					Amounts reported on
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other	Total	Reconcilia- tion (Note)	the consolidated statement of income
Impairment loss	-	_	_	_	_	-	-	62	62

Note: The impairment loss of ¥62 million relates to idle assets and was not allocated to any reportable segment.

This amount is included in "other" of extraordinary losses.

Current Fiscal Year (from April 1, 2013 to March 31, 2014)

(Millions of yen)

		Reportable segments							Amounts reported on
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other	Total	Reconcilia- tion (Note)	the consolidated statement of income
Impairment loss	_	_	_	I	1	_	_	2	2

Note: The impairment loss of ¥2 million relates to idle assets and was not allocated to any reportable segment.

This amount is included in "other" of extraordinary losses.

# d. Information on amortization of goodwill and unamortized balance by reportable segment

Previous Fiscal Year (from April 1, 2012 to March 31, 2013)

(Millions of yen)

		Rep	eportable segments						Amounts reported on
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other	Total	Reconcilia- tion	the consolidated financial statements
Amortization of goodwill (Note)	-	_	657	3,360	4,018	_	4,018	-	4,018
Balance at end of period	-	_	214	68,865	69,080	_	69,080	_	69,080

Note: The ¥4,018 million in total amortization of goodwill for the fiscal year is comprised of ¥3,877 million in "amortization of goodwill" of selling, general and administrative expenses and ¥140 million in "amortization of goodwill" of extraordinary losses.

Current Fiscal Year (from April 1, 2013 to March 31, 2014)

(Millions of yen)

		Reportable segments							Amounts
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other	Total	Reconcilia- tion	reported on the consolidated financial statements
Amortization of goodwill	-	-	214	4,922	5,137	-	5,137	-	5,137
Balance at end of period	-	-	-	77,780	77,780	-	77,780	_	77,780

### e. Information on gain on bargain purchase by reportable segment

Previous Fiscal Year (from April 1, 2012 to March 31, 2013) Not applicable.

Current Fiscal Year (from April 1, 2013 to March 31, 2014) Not applicable.

### **Per Share Information**

1 01 0111101 1111101		
	Previous Fiscal Year	Current Fiscal Year
	(from April 1, 2012	(from April 1, 2013
	to March 31, 2013)	to March 31, 2014)
Net assets per share	¥2,537.23	¥2,865.09
Net income per share	¥104.64	¥151.31

Notes: 1. Diluted net income per share is not disclosed because dilutive shares are not issued.

2. The basis for calculation of the net income per share amount is shown below.

	Previous Fiscal Year (from April 1, 2012 to March 31, 2013)	Current Fiscal Year (from April 1, 2013 to March 31, 2014)
Net income (Millions of yen)	6,873	9,939
Amount not attributable to common shareholders (Millions of yen)	-	-
Net income pertaining to common stock (Millions of yen)	6,873	9,939
Average number of shares during the fiscal year (Shares)	65,687,596	65,687,334

## **Significant Subsequent Events**

Not applicable.