This is a translation of the original Japanese text of the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2013." Should there be any discrepancy between any part of this translation and the original Japanese text, the latter shall prevail.

# **Consolidated Financial Results**

for the Fiscal Year Ended March 31, 2013 < Japanese GAAP>

					May 10, 2013			
	Company Name:	GLORY LTE	<b>)</b> .	Stock exchange listings:	Tokyo and Osaka (1 <sup>st</sup> Sections)			
	Code Number:	6457		URL:	http://www.glory-global.com/			
	Representative:	Hirokazu Onoe	President & Represer	ntative Director				
	Contact person:	Osamu Tanaka	Senior Managing Exe	ecutive Officer /				
			Executive General M	anager, Business Management	Headquarters			
		TEL +81-79-297-3	131					
	Scheduled date of Ordinar	y General Meeting o	f Shareholders:	June 21, 2013				
	Scheduled date of dividend	d payments:		June 24, 2013				
Scheduled filing date of Annual Securities Report:				June 24, 2013				
	Preparation of earnings sup	pplementary explana	tory material:	Yes				
	Holding of earnings preser	ntation:		Yes (for analysts and institutional investors)				

(Amounts less than one million yen are rounded downward.) from April 1 2012 to March 31 2013)

Consolidated Financial Results for the Fiscal Year Ended March 31, 2013 (from April 1, 2012 to March 31, 2013)
 Consolidated Operating Results

			(The perc	entages sl	now the increase of	decrease	from the previous y	ear.)
	Net sales		Operating inc	ome	Ordinary inco	ome	Net income	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Year ended March 31, 2013	190,938	29.9	14,458	28.2	13,695	15.0	6,873	10.0
Year ended March 31, 2012	146,937	5.7	11,274	9.2	11,908	8.0	6,246	0.3

(Note) Comprehensive income

Year ended March 31, 2013: Year ended March 31, 2012: ¥18,102 million [183.8%] ¥6,378 million [19.2%]

	Net income per share	Fully diluted net income per share	Return on equity	Ordinary income to total assets	Operating income to net sales
	(Yen)	(Yen)	(%)	(%)	(%)
Year ended March 31, 2013	104.64	_	4.3	5.2	7.6
Year ended March 31, 2012	95.09	—	4.2	5.9	7.7

(Reference) Income or loss from investments accounted for by the equity method

Year ended March 31, 2013: ¥— million Year ended March 31, 2012: ¥— million

(2) Consolidated Financial Position

	Total assets	Net assets	Ownership equity ratio	Net assets per share
	(Millions of yen)	(Millions of yen)	(%)	(Yen)
As of March 31, 2013	319,077	168,464	52.2	2,537.23
As of March 31, 2012	205,244	153,333	74.0	2,312.33

(Reference) Ownership equity

As of March 31, 2013:

¥166,664 million

As of March 31, 2012:

¥151,891 million

### (3) Consolidated Cash flows

	Cash flows from operating	Cash flows from investing	Cash flows from financing	Cash and cash equivalents
	activities	activities	activities	at end of period
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)
Year ended March 31, 2013	14,704	(52,336)	40,604	63,314
Year ended March 31, 2012	11,018	(2,429)	(2,761)	58,430

### 2. Dividends

		Dividends per share					Dividend	Dividends to
(Record date)	First	Second	Third	Year-end	Annual	Total dividends (annual)	payout ratio	net assets ratio
	quarter	quarter	quarter				(consolidated)	(consolidated)
	(Yen)	(Yen)	(Yen)	(Yen)	(Yen)	(Millions of yen)	(%)	(%)
Year ended March 31, 2012	_	20.00	_	22.00	42.00	2,758	44.2	1.8
Year ended March 31, 2013	-	21.00	—	23.00	44.00	2,890	42.0	1.8
Year ending March 31, 2014 (forecast)		22.00	_	22.00	44.00		34.0	

3. Consolidated Financial Forecast for the Year Ending March 31, 2014 (from April 1, 2013 to March 31, 2014)

(The percentages show the increase or decrease from the pr									previous year.)
	Net sales		Operating income		Ordinary income		e Net income		Net income per share
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Yen)
Six months ending September 30, 2013	90,000	14.1	5,000	8.0	4,500	(0.9)	2,500	9.3	38.06
Full year	200,000	4.7	16,000	10.7	15,000	9.5	8,500	23.7	129.40

Notes:

 Changes in significant subsidiaries during the period (changes in specified subsidiaries involving a change in the scope of consolidation): Yes

Newly consolidated:	5 companies:	Glory Global Solutions Ltd.
		Talaris Topco Limited
		Talaris Midco Limited
		Talaris Holdings Limited
		Talaris Limited

Exclusion: None

(Note) For more information, please refer to "2. Group Position" on page 8 of the Attachment.

(2) Changes in accounting policies and estimates, and restatements

(a) Changes in accounting policies associated with revisions of accounting standards, etc.:	Yes
(b) Changes in accounting policies other than (a):	None
(c) Changes in accounting estimates:	Yes
(d) Restatements:	None

(Note) The changes in the method used for depreciation starting with the current fiscal year falls under "a case where it is difficult to make a distinction between changes in an accounting policy and changes in an accounting estimate" as provided for under a relevant regulation. For more information, please refer to "4. Consolidated Financial Statements, (5) Notes to Consolidated Financial Statements, Changes in Accounting Policy That Are Difficult to Make a Distinction from Changes in Accounting Estimates" on page 22 of the Attachment.

### (3) Total number of shares issued (common stock)

(a) Total number of shares issued at the end of the period (including treasury stock)

As of March 31, 2013:	68,638,210 shares
As of March 31, 2012:	68,638,210 shares
(b) Number of treasury shares at the end of the	e period
As of March 31, 2013:	2,950,749 shares
As of March 31, 2012:	2,950,450 shares
(c) Average number of shares	
Year ended March 31, 2013:	65,687,596 shares
Year ended March 31, 2012:	65,687,834 shares

### (Reference) Summary of Non-consolidated Financial Results

Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2013 (from April 1, 2012 to March 31, 2013) (1) Non-consolidated Operating Results

			(The perc	entages s	how the increase of	r decrease	from the previous y	/ear.)
	Net sales		Operating income		Ordinary income		Net income	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Year ended March 31, 2013	126,844	6.0	9,081	15.7	11,720	24.9	7,435	27.3
Year ended March 31, 2012	119,616	5.8	7,847	(2.7)	9,382	(8.7)	5,838	(9.0)

	Net income per share	Fully diluted net income per share		
	(Yen)	(Yen)		
Year ended March 31, 2013	113.19	_		
Year ended March 31, 2012	88.89	_		

### (2) Non-consolidated Financial Position

	Total assets	Net assets	Ownership equity ratio	Net assets per share
	(Millions of yen)	(Millions of yen)	(%)	(Yen)
As of March 31, 2013	257,683	146,260	56.8	2,226.61
As of March 31, 2012	177,812	141,266	79.4	2,150.57
(Reference) Ownership equi	ty			

As of March 31, 2013: ¥146,260 million

As of March 31, 2012:

¥141,266 million

### (Note) Status of implementation of audit procedures

These "Consolidated Financial Results" are exempt from the audit procedures pursuant to the Financial Instruments and Exchange Act. As of the date of the release of these Consolidated Financial Results, implementation of audit procedures for consolidated financial statements is in progress.

### (Note) Explanation regarding the appropriate use of financial forecasts and other special items

The forward-looking statements such as operational forecasts contained in this report are based on the information currently available to GLORY LTD. and certain assumptions which are regarded as legitimate, and are not promises regarding the achievement of forecasts. Actual performance may differ greatly from these forecasts due to various present and future factors. For the assumptions and other related matters concerning the financial forecasts, please refer to "1. Operating Results, (1) Analysis of Operating Results" on page 5 of the Attachment.

# Attachment

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# 1. Operating Results

### (1) Analysis of Operating Results

### Consolidated operating results for this current fiscal year

In the fiscal year that ended on March 31, 2013, the outlook for the Japanese economy remained uncertain due to such factors as stagnation in consumer spending and the ongoing fears of a slowing in global economic growth arising from the prolonged debt crisis in Europe. Early in 2013, however, signs of economic recovery began to be seen, including a shift to a weaker yen and recovering share prices, which were brought about by expectations of a loosening of monetary policy that followed a change of government.

Under these conditions, in this first year of its three-year 2014 Medium-Term Management Plan, the GLORY Group (the "Group") proactively implemented the three strategies—Business, Constitutional, and Corporate Management—that form its basic policy to "implement a growth strategy and strengthen profitability to achieve the Long-Range Vision." With a view to expanding overseas business in particular, in July 2012 GLORY LTD. (the "Company") acquired Talaris Topco Limited (Currently, Glory Global Solutions (Topco) Ltd., hereinafter "Talaris"), a U.K. company that provides cash handling equipment and software solutions, and worked toward the early realization of synergies of the acquisition. In the domestic market, the Group conducted active business expansion, such as by launching new products and increasing sales by entering the untapped markets.

As a result, net sales totaled ¥190,938 million (up 29.9% year-on-year). Sales of merchandise and finished goods were ¥140,171 million (up 24.1% year-on-year) and sales from maintenance services were ¥50,766 million (up 49.6% year-on-year). Operating income was ¥14,458 million (up 28.2% year-on-year), ordinary income was ¥13,695 million (up 15.0% year-on-year), net income was ¥6,873 million (up 10.0% year-on-year), and comprehensive income was ¥18,102 million (up 183.8% year-on-year).

Results of operations in business segments were as follows.

### Financial market

Although sales of open teller systems, our main product, were sluggish for conventional models, sales of compact models for small- and medium-sized financial outlets were favorable. Sales of coin and banknote recyclers for tellers and of multi-functional banknote changers\_ were favorable due to replacement demand. Overall financial market sales were thus on par with the previous fiscal year. As a result, net sales in this segment were ¥44,679 million (up 1.1% year-on-year) and operating income was ¥4,416 million (up 11.7% year-on-year).

### **Retail and transportation market**

Sales of sales proceeds deposit machines to the cash-in-transit market were favorable, but sales of coin and banknote recyclers for cashiers, our main product, were sluggish due to a decrease in large-scale demand. Overall retail and transportation market sales were thus on par with the previous fiscal year.

As a result, net sales in this segment were ¥29,670 million (up 3.9% year-on-year) and operating income was ¥3,136 million (down 15.1% year-on-year).

### Amusement market

Although sales of core products such as our card systems were robust, sales of membership management systems were sluggish. Overall amusement market sales were thus on par with the previous fiscal year.

As a result, net sales in this segment were ¥25,845 million (up 4.2% year-on-year) and operating income was ¥1,728 million (down 15.3% year-on-year).

### **Overseas market**

Overseas market sales increased significantly due to favorable sales of banknote sorters and of our new banknote recyclers for tellers as well as the acquisition of Talaris.

As a result, net sales in this segment were ¥75,688 million (up 114.4% year-on-year) and operating income was ¥5,085 million (up 176.7% year-on-year).

In the "others" business segment, net sales were ¥15,055 million (up 7.1% year-on-year) and the operating income was ¥91 million (operating loss of ¥253 million one year earlier).

All amounts in this section do not include consumption taxes.

### Forecast for the next fiscal year

For the next fiscal year ending March 31, 2014, the forecast is for the Japanese economy to gradually recover against a backdrop of the weakening yen and recovery in share prices. Although the United States is beginning to see the signs of an economic upturn, unpredictable situation is expected to continue in the global economy because the outlook in Europe remains as beset with uncertainty as ever, and in Asia the Chinese economy is beginning to show signs of a slowdown.

In this uncertain business environment, the Group will promote the three-year 2014 Medium-Term Management Plan that commenced in April 2012, as described in "(3) Medium- to Long-Term Management Strategies and Issues to Be Addressed by the Company" under "3. Management Policy."

The following forecast uses exchange rate assumptions of US\$1=¥90, 1 euro=¥120, and 1 sterling pound=¥140.

Based on the above outlook, for the fiscal year ending in March 2014, the Group forecasts consolidated business results as follows; net sales of ¥200,000 million, operating income of ¥16,000 million, ordinary income of ¥15,000 million and net income of ¥8,500 million.

#### (2) Analysis of Financial Position

Total assets at the end of the current fiscal year were ¥319,077 million, an increase of ¥113,833 million compared with the end of the previous fiscal year.

Liabilities were \$150,612 million, an increase of \$98,701 million compared with the end of the previous fiscal year. Cash and cash equivalents ("cash") at the end of the current fiscal year increased \$4,883 million from one year earlier to \$63,314 million due mainly to income before income taxes and minority interests of \$12,738 million.

The following is a summary of cash flows:

#### Cash flows from operating activities

Net cash provided by operating activities was \$14,704 million. This was due to income before income taxes and minority interests of \$12,738 million, depreciation and amortization expenses of \$8,897 million and amortization of goodwill of \$4,018 million partly offset by an increase in notes and accounts receivable–trade of \$4,263 million and income taxes paid of \$4,639 million.

#### Cash flows from investing activities

Net cash used in investing activities was  $\pm 52,336$  million, an increase of  $\pm 49,907$  million compared with the previous fiscal year. There were proceeds of  $\pm 4,709$  million from sales and redemptions of investment securities but payments of  $\pm 55,687$  million for the purchase of investments in subsidiaries in association with the acquisition of Talaris and  $\pm 4,390$  million for the purchase of property, plant and equipment. Purchases of property, plant and equipment were mainly molds, tools and other equipment used to manufacture products.

### Cash flows from financing activities

Net cash provided by financing activities was ¥40,604 million, due to an increase in proceeds from long-term loans payable of ¥50,807 million primarily accompanying the acquisition of Talaris.

	March 2009	March 2010	March 2011	March 2012	March 2013
Ownership equity ratio	74.8%	74.5%	75.0%	74.0%	52.2%
Ownership equity ratio based on market value	60.6%	78.2%	60.7%	58.6%	46.5%
Debt repayment ratio (years)	5.0	0.6	1.2	1.0	5.7
Interest coverage ratio	8.2	102.2	50.8	67.2	24.5

**Cash flow indices** 

Notes: Ownership equity ratio: (Shareholders' equity + Valuation and translation adjustments) / Total assets Equity capital ratio based on market price: Market capitalization / Total assets

Debt repayment ratio: Interest-bearing liabilities / Operating cash flow

Interest coverage ratio: Operating cash flow / Interest payments

\* All indices are calculated using financial data on a consolidated basis.

\* Market capitalization is calculated by multiplying the closing price on the balance sheet date by the number of shares issued, net of treasury shares, on the balance sheet date.

\* Operating cash flow represents cash flow provided by operating activities per the consolidated statements of cash flows. Interest-bearing liabilities consist of all liabilities on the consolidated balance sheets for which interest is being paid.

Interest payments consist of interest expenses paid as presented on the consolidated statements of cash flows.

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### (3) Basic Policy on Profit Distributions and Dividends for the Current and Next Fiscal Years

The Company considers the return of profits to shareholders to be an important management task and retains a policy to continue stable dividends while striving to maintain and enhance sound financial standing in preparation for future business growth. The Company has set the target of attaining a dividend payout ratio of 25% or higher and DOE (dividends on equity) ratio of at least 1.8%, both on a consolidated basis.

In accordance with the above policy, the Company plans a year-end dividend of  $\frac{123}{23}$  per share for the fiscal year ended March 31, 2013 (the 67<sup>th</sup> term). Together with the interim-period dividend of  $\frac{121}{21}$  per share, the result will be an annual dividend of  $\frac{144}{24}$  per share, a DOE (dividends on equity) ratio of 1.8% and a dividend payout ratio of 42.0% on a consolidated basis.

For the fiscal year ending in March 2014, the Company plans to continue this basic policy and pay an annual dividend of ¥44 per share as the total of interim and year-end dividends of each ¥22 per share.

With regard to the future acquisition of treasury shares, the Company will consider an appropriate response after having taken into overall account future business development, investment plans, the level of retained earnings, and performance trends. The Company policy is to maintain the upper limit for holding treasury stock within 5% of shares issued and retire any excess.

### (4) Business-Related Risks

The Group is exposed to various risks that may impact its operating results and financial conditions, including variable factors and other matters considered to be material as disclosed below.

The forward-looking statements as below are based on judgments by the Group as of the end of the current fiscal year.

(i) Extraordinary fluctuations in operating results and financial conditions due to special market environmental factors, etc. The Group's business is subject to government authorizations, import and export regulations and application of various laws and regulations in countries and regions where the Group is engaged in business activities. When these laws and regulations are revised or repealed, or when new public regulations are established, etc., or if any other special market environmental factors arise, the performance of the Group may be adversely affected.

#### (ii) High level of reliance on specific industry sector

The composition of the Group sales is highly dependent on the financial markets. If it becomes necessary for financial institutions to cut capital investments due to major operational or financial problems, the performance of the Group may be adversely affected.

(iii) R&D investment

The Group is an R&D-based enterprise and continues to invest in R&D aggressively. However, development of new products always includes risks and, depending on the themes, there is a possibility of development costs becoming large due to prolongation of the development period. If such circumstances were to occur, the performance of the Group may be adversely affected.

#### (iv) Intellectual property rights

The Group is not aware of any infringement of material intellectual property rights of third parties by the products of the Group. However, it is difficult for an R&D-based company like the Group to completely avoid the occurrence of such intellectual property infringement problems. If such circumstances were to occur, the performance of the Group may be adversely affected.

### (v) Overseas business growth

The Group extends into wide-ranging overseas activities including export of products, overseas procurement, local production overseas, etc. If a rapid change occurs in the political or economic situation overseas, or if foreign exchange market fluctuations occur beyond the anticipated scope, the performance of the Group may be adversely affected.

### (vi) Acquisition of Talaris

On July 10, 2012, the Company completed the acquisition of Talaris through the Company's U.K. subsidiary Glory Global Solutions Ltd., thereby making Talaris a subsidiary. However, there remains the possibility that the Company will not achieve the accelerated development of business overseas and other results and effects expected from this acquisition and that it will take more time than expected to achieve them. The effect of such factors may adversely affect the Group's performance.

# 2. Group Position

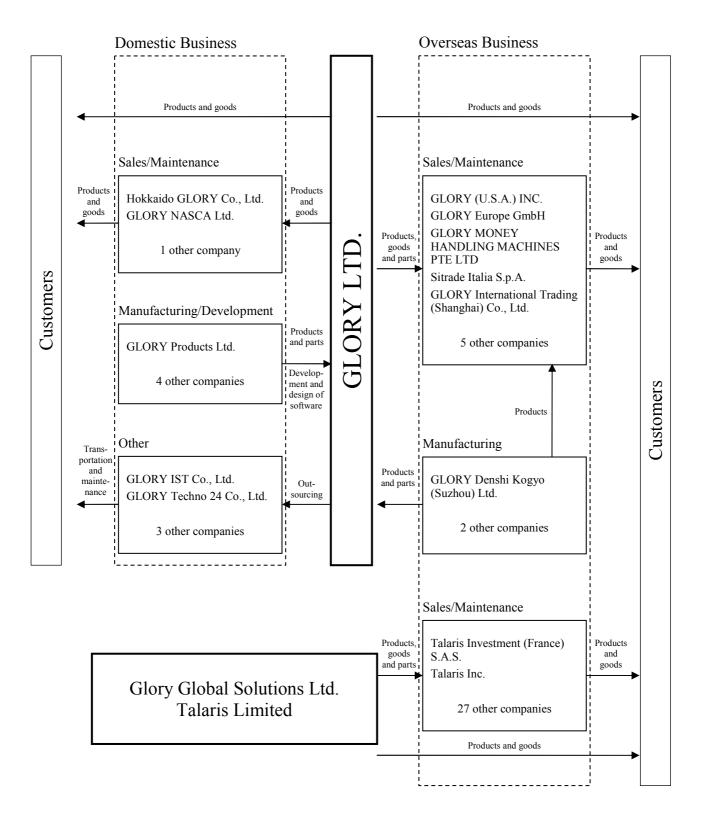
### (1) Details of Business

The GLORY Group comprises GLORY LTD., 56 subsidiaries and one affiliate, and as a top maker of money handling machines, is engaged primarily in manufacturing, sales, and maintenance services for money handling machines, cash management systems, vending machines and automatic service equipment.

The positions of the Company and key subsidiaries and affiliates involved in the Group business and their relations to the business divisions are as below.

		Financial market	Retail and transportation market	Amusement market	Overseas market	Other
ц.	GLORY LTD.	0	0	0	0	0
Domesti	GLORY Products Ltd.	0		0		0
l ou	GLORY NASCA Ltd.			0		
Ц	Hokkaido GLORY Co., Ltd.	0	0			0
	GLORY (U.S.A.) INC.				0	
	GLORY Europe GmbH				0	
	GLORY MONEY HANDLING MACHINES PTE LTD				0	
as	GLORY Denshi Kogyo (Suzhou) Ltd.				0	
se	GLORY International Trading (Shanghai) Co., Ltd.				0	
Overseas	Sitrade Italia S.p.A.				0	
0	Glory Global Solutions Ltd.				0	
	Talaris Limited				0	
	Talaris Investment (France) S.A.S.				0	
	Talaris Inc.				0	

The following chart shows the Group positions.



### (2) Subsidiaries and Affiliates

The Company acquired on July 10, 2012 all of the outstanding shares of Talaris Topco Limited, a UK company which manufactures and sells money handling machines, through the Company's subsidiary Glory Global Solutions Ltd., making Talaris and its subsidiaries into subsidiaries of the Company. As a result, the number of consolidated subsidiaries of the Company increased by 31 year on year, totaling 46 as of March 31, 2013.

Name	Address	Common stock or capital (millions of yen)	Primary business	Voting rights ratio (%)	Details of relationship
Consolidated subsidiar	ies		·		
GLORY Products Ltd.	Kanzaki-gun, Hyogo	80	Financial market Amusement market Other	100.0	Manufacturing of products of the Company. Leasing of land and buildings owned by the Company. Interlocking officers: yes
GLORY NASCA Ltd. (Notes: 5, 6, 15)	Sumida-ku, Tokyo	2,000	Amusement market	100.0	Sales and maintenance of amusement-related products of the Company. Leasing buildings owned by the Company. Leasing building to the Company. Interlocking officers: yes
Hokkaido GLORY Co., Ltd.	Chuo-ku, Sapporo	50	Financial market Retail and transportation market Others	100.0	Sales and maintenance of products of the Company in Hokkaido Prefecture. Interlocking officers: yes
GLORY (U.S.A.) INC. (Note: 13)	New Jersey, U.S.A.	Thousand US\$ 5,000	Overseas market	100.0	Sales and maintenance of products of the Company in the US. Interlocking officers: yes
GLORY Europe GmbH (Note: 10)	Frankfurt am Main, Germany	Thousand EURO 3,900	Overseas market	100.0	Sales and maintenance of products of the Company in Europe. Interlocking officers: yes
GLORY MONEY HANBLING MACHINES PTE LTD (Note: 14)	Singapore	Thousand S\$ 4,000	Overseas market	100.0	Sales, maintenance and parts procurement of products of the Company in Southeast Asia. Interlocking officers: yes
GLORY Denshi Kogyo (Suzhou) Ltd.	Jiangsu Province, China	Thousand US\$ 4,200	Overseas market	100.0	Manufacturing and sales of products of the Company. Interlocking officers: yes
GLORY International Trading (Shanghai) Co., Ltd. (Note: 9)	Shanghai, China	Thousand US\$ 700	Overseas market	100.0	Sales and maintenance of products of the Company in China. Interlocking officers: yes
Sitrade Italia S.p.A.	Milano, Italy	Thousand EURO 620	Overseas market	51.0	Sales and maintenance of products of the Company in Italy. Interlocking officers: yes
Glory Global Solutions Ltd. (Notes: 5, 7, 8)	Basingstoke, U.K.	Thousand £ 438,000	Overseas market	100.0	No operating transactions Interlocking officers: yes
Talaris Limited (Notes: 5, 10, 11)	Basingstoke, U.K.	Thousand £ 18,442	Overseas market	100.0 (100.0)	No operating transactions Interlocking officers: none
Talaris Investment (France) S.A.S. (Note: 12)	Marne-la-Vallée, France	Thousand EURO 10,017	Overseas market	100.0 (100.0)	No operating transactions Interlocking officers: none
Talaris Inc. (Note: 13) 33 other companies	Delaware, U.S.A.	US\$ 33	Overseas market	100.0 (100.0)	No operating transactions Interlocking officers: none
55 other companies				1	

Notes: 1. The applicable business segments are stated in the primary business column.

2. The voting rights ratio within parentheses indicates the indirectly held voting rights ratio.

3. Interlocking officers indicate whether or not executives or employees of the Company also serve as officers of subsidiaries or affiliates.

4. There are no subsidiaries filing a securities registration statement or an annual securities report.

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- 5. This company is categorized as a specified subsidiary under Japanese law. Besides the above, the three specified subsidiaries listed below changed their trade names on April 1, 2013.
  - Talaris Topco Limited (Current trade name: Glory Global Solutions (Topco) Ltd.)
  - •Talaris Midco Limited (Current trade name: Glory Global Solutions (Midco) Ltd.)
  - •Talaris Holdings Limited (Current trade name: Glory Global Solutions (Holdings) Ltd.)
- 6. GLORY NASCA Ltd. moved its head office to Sumida-ku, Tokyo, on September 18, 2012.
- 7. Having decided to acquire all the outstanding shares of Talaris Topco Limited ("Talaris"), the Company established Glory Global Solutions Ltd. on February 14, 2012.
- 8. Glory Global Solutions Ltd. completed the acquisition of Talaris on July 10, 2012, and Talaris and its subsidiaries were included in the scope of consolidation of the Company from the second quarter consolidated results onward.
- 9. On March 29, 2013, Glory International Trading (Shanghai) Co., Ltd. changed its English name to Glory Global Solutions (Shanghai) Co., Ltd.
- 10. On March 31, 2013, Glory Europe GmbH transferred its business and assets to Talaris Cash Systems (Germany) GmbH and Talaris Limited and ceased business operations.
- 11. Talaris Limited changed its trade name to Glory Global Solutions (International) Ltd. on April 1, 2013.
- 12. Talaris Investment (France) S.A.S. changed its trade name to Glory Global Solutions (France) S.A.S. on April 1, 2013.
- 13. On April 1, 2013, GLORY (U.S.A.) INC. received the business and assets from Talaris Inc. and on that same day changed its trade name to Glory Global Solutions Inc. and moved its head office to Illinois.
- GLORY MONEY HANDLING MACHINES PTE LTD changed its trade name to Glory Global Solutions (Singapore) Pte. Ltd. on April 1, 2013.
- 15. The ratio of the net sales of GLORY NASCA Ltd. (excluding consolidated intercompany sales) to consolidated net sales exceeded 10%.

GLORY NASCA Ltd. Significant profit and loss information

(1) Net sales¥25,417 million(2) Ordinary income¥458 million(3) Net income¥206 million(4) Net assets¥9,463 million(5) Total assets¥23,042 million

### 3. Management Policy

### (1) Corporate Management Basic Policy

As its basic policy for management, activating the spirit and essence of its corporate philosophy to date, the Group has put in place the "Corporate Philosophy Structure," and determined a Corporate Philosophy and Managerial Creed. Aiming at achieving the enhancement of corporate value as the overall Group, we at the Group will pursue interests as a private company and social contributions as public instruments of society, meeting the expectations of customers through the expression of the personal character of each of our employees.

### 《Corporate Philosophy》

"We will contribute to the development of a more secure society through a striving spirit and cooperative efforts."

--- "Striving spirit" includes our desire that "we will strive to meet the needs of customers and society with an unyielding spirit and make the impossible possible." It represents the eternal origin of GLORY all through the ages, that we can do a great job only when we combine the "power of everyone" who shares the "striving spirit."

### 《Managerial Creed》

• Though a spirit of continuous development, we will provide products and services our customers can rely on.

•We will build a vigorous corporate group through respect for the individual and teamwork.

• We will endeavor to act as a responsible corporate citizen and coexist harmoniously with society at-large.

《Corporate Statement》

"We Secure the Future"

-Turning thoughts into reality

-Securing the future through our technology

### (2) Target Management Indices

The Group aims to enhance corporate value on the basis of good relationships with all stakeholders, and executes operations targeting improvement of the operating profit ratio and return on equity (ROE).

### (3) Medium- to Long-Term Management Strategies and Issues to Be Addressed by the Company

### Long-Range Vision and Medium-Term Management Plan

The Group has created the Long-Range Vision 2018 to establish a framework for achieving the Group vision of "GLORY as the world's top brand" as the Group approaches the 100th anniversary of its founding in 2018. The basic policies are as follows:

·Create new value through "superb manufacturing technique" and pursue dreams for the future

·Seek sustained corporate growth together with society through CSR activities

Since April 2012, the Group has been implementing its 2014 Medium-Term Management Plan as a three-year action plan toward the realization of this Long-Term Vision. Under the basic policy to "implement a growth strategy and strengthen profitability toward achieving the Long-Range Vision 2018," the Group has been deploying a raft of measures under three key strategies: Business, Constitutional, and Corporate Management. In the fiscal year ending March 31, 2014, the second year of the Plan, the Group will address the following key measures.

(i) Business strategy

The Group is implementing the following strategies in order to enable all businesses to grow faster.

The Domestic Business Strategy aims to improve the profitability of all business segments by aggressively entering markets where the Group does not have a presence, launching new products and taking other actions. Creating core products for the Group's next phase of growth is another goal.

Under its Overseas Business Strategy, the Company acquired Talaris in July 2012 to expand its overseas business and carried out the business restructuring of the overseas subsidiaries. In addition, the Group will endeavor to expand profits by pursuing synergies of the acquisition under the slogan of "One GLORY" and by leveraging Talaris' strength of direct sales and direct maintenance networks. The Group will also endeavor to expand its areas of business by formulating and promoting region-specific strategies that match the special characteristics of a market.

The New Business Strategy aims to enlarge e-settlement services and commercialize biometric authentication technologies and speech privacy protection technologies.

### (ii) Constitutional strategy

The Group is implementing the following strategies in order to make each of company functions more competitive and more profitable. The Product Development Strategy aims to reinforce product development capabilities by upgrading development skills for core technologies and creating platforms for these technologies as well as by increasing the use of the common units in many products. With regard to products destined for overseas markets, the Group will work to improve development efficiency by reviewing the product lineup within the Group, including Talaris products, and unifying development themes accordingly.

The Production and Procurement Strategy aims to strengthen mother factory functions as well as to increase overseas production and procurement while enacting structural reforms for the cost of production in Japan. The Group will work to create cost synergies by, for example, promoting global purchasing that leverages the benefits of scale arising from the Talaris acquisition and restructuring of the production system.

The Quality Assurance Strategy aims to establish a quality assurance system for overseas operations.

### (iii) Corporate management strategy

The Group is implementing the following strategies for the purpose of building a foundation that can support the Business Strategy and the Constitutional Strategy.

Under the Corporate Management Strategy, the Group will strive to increase management efficiency by means including reorganization of the Group in synch with business development. At the same time the Group will fortify corporate governance on a Group-level basis and work to ensure rigorous penetration of our Corporate Philosophy and Managerial Creed.

The Personnel Strategy aims to strengthen the Group's human resources by using dynamic personnel management systems and training and fully utilizing employees.

The Capital and Financial Strategy aims to use strategic investments and other measures to use capital more efficiently as well as to distribute earnings to shareholders in an appropriate manner.

In addition to steadily carrying out each of the abovementioned measures, the Group will give added impetus to CSR activities, and work for sustained growth as a corporate group that is trusted by its stakeholders by fulfilling its social responsibilities through its business activities.

### (4) Other Important Matters Related to Company Management

Not applicable.

# 4. Consolidated Financial Statements

# (1) Consolidated Balance Sheets

	Previous Fiscal Year	Current Fiscal Year
	(As of March 31, 2012)	(As of March 31, 2013)
Assets		
Current assets		
Cash and deposits	42,332	60,579
Notes and accounts receivable-trade	34,842	44,629
Lease investment assets	2,904	2,539
Securities	21,355	4,601
Merchandise and finished goods	12,932	17,458
Work in process	7,043	6,312
Raw materials and supplies	6,389	8,302
Deferred tax assets	4,095	4,365
Other	1,959	3,523
Allowance for doubtful accounts	(298)	(442)
Total current assets	133,556	151,870
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	31,287	30,844
Accumulated depreciation	(18,908)	(18,035)
Buildings and structures, net	12,378	12,808
Machinery, equipment and vehicles	9,224	10,929
Accumulated depreciation	*1 (7,912)	*1 (9,010)
Machinery, equipment and vehicles, net	1,312	1,918
Tools, furniture and fixtures	50,965	56,768
Accumulated depreciation	*1 (44,038)	*1 (48,960)
Tools, furniture and fixtures, net	6,926	7,807
Land	12,091	11,944
Construction in progress	890	461
Total property, plant and equipment	33,599	34,941
Intangible assets		
Customer relationships	_	28,646
Software	3,842	3,874
Goodwill	3,006	69,080
Other	155	3,610
Total intangible assets	7,004	105,212
Investments and other assets		
Investment securities	*2 16,448	*2 15,708
Deferred tax assets	4,070	4,969
Other	10,592	6,390
Allowance for doubtful accounts	(27)	(14)
Total investments and other assets	31,084	27,053
Total noncurrent assets	71,688	167,206
Total assets	205,244	319,077

GLORY LTD. (6457) Consolidated Financial Results for the Fiscal Year Ended March 31, 2013

		(Millions of y
	Previous Fiscal Year	Current Fiscal Year
	(As of March 31, 2012)	(As of March 31, 2013)
Liabilities		
Current liabilities		
Notes and accounts payable-trade	15,984	20,096
Short-term loans payable	11,046	35,831
Current portion of long-term loans payable	-	6,151
Income taxes payable	1,470	3,023
Provision for bonuses	3,839	4,663
Provision for directors' bonuses	77	77
Provision for loss on guarantees	16	13
Provision for loss on cancellation of lease obligation	44	-
Other	12,187	23,288
Total current liabilities	44,668	93,145
Noncurrent liabilities		
Long-term loans payable	_	42,002
Lease obligations	1,546	1,332
Deferred tax liabilities	_	7,620
Provision for retirement benefits	2,902	3,421
Other	2,792	3,089
Total noncurrent liabilities	7,242	57,467
Total liabilities	51,910	150,612
Net assets		
Shareholders' equity		
Capital stock	12,892	12,892
Capital surplus	20,629	20,629
Retained earnings	125,858	130,055
Treasury stock	(5,815)	(5,816)
Total shareholders' equity	153,565	157,762
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(206)	185
Foreign currency translation adjustment	(1,468)	8,716
Total accumulated other comprehensive income	(1,674)	8,901
Minority interests	1,441	1,800
Total net assets	153,333	168,464
Total liabilities and net assets	205,244	319,077

# (2) Consolidated Statements of Income and Comprehensive Income

# (Consolidated Statements of Income)

	Previous Fiscal Year	Current Fi	
	(from April 1, 2011	(from Apri	
	to March 31, 2012)	to March	31, 2013)
Net sales	*1 146,937	*1	190,938
Cost of sales	*2,*4 92,672	*2,*4	117,266
Gross profit	54,264		73,671
Selling, general and administrative expenses	*3,*4 42,990	*3,*4	59,213
Operating income	11,274		14,458
Non-operating income			
Interest income	347		325
Dividends income	293		256
Other	584		551
Total non-operating income	1,225		1,133
Non-operating expenses			
Interest expenses	164		584
Commission for bridge loan	195		455
Foreign exchange losses	78		577
Other	154		279
Total non-operating expenses	592		1,896
Ordinary income	11,908		13,695
Extraordinary income			
Gain on sales of noncurrent assets	*5 10	*5	11
Gain on sales of investment securities	223		-
Other	7		12
Total extraordinary income	241		23
Extraordinary loss			
Loss on sales of noncurrent assets	*6 29	*6	271
Loss on retirement of noncurrent assets	*7 155	*7	191
Loss on valuation of investment securities	40		64
Impairment loss	224		62
Amortization of goodwill	_		140
Loss on liquidation of business	-		235
Other	57		14
Total extraordinary losses	507		980
Income before income taxes and minority interests	11,642		12,738
Income taxes-current	3,331		5,878
Income taxes-deferred	1,613		(504
Total income taxes	4,945		5,374
Income before minority interests	6,696		7,364
Minority interests in income	449		490
Net income	6,246		6,873

(Consolidated Statements of Comprehensive Income)

	(Millions of yen)
Previous Fiscal Year	Current Fiscal Year
(from April 1, 2011	(from April 1, 2012
to March 31, 2012)	to March 31, 2013)
6,696	7,364
106	391
(424)	10,346
(318)	10,738
6,378	18,102
6,061	17,449
316	653
	(from April 1, 2011 to March 31, 2012) 6,696 106 (424) (318) 6,378 6,061

# (3) Consolidated Statements of Changes in Equity

	Previous Fiscal Year	(Millions of y Current Fiscal Year
	(from April 1, 2011	(from April 1, 2012
	to March 31, 2012)	to March 31, 2013)
Shareholders' equity	to March 51, 2012)	to Watch 51, 2015)
Capital stock		
Balance at the beginning of current period	12,892	12,892
Changes of items during the period	12,092	12,072
Total changes of items during the period		_
Balance at the end of current period	12,892	12,892
Capital surplus	12,072	12,072
Balance at the beginning of current period	20,629	20,629
Changes of items during the period	20,029	20,027
Total changes of items during the period	_	_
Balance at the end of current period	20,629	20,629
Retained earnings	20,029	20,027
Balance at the beginning of current period	122,267	125,858
Changes of items during the period	122,207	125,050
Dividends from surplus	(2,627)	(2,824)
Net income	6,246	6,873
Change of scope of consolidation	(27)	-
Increase by merger	_	148
Total changes of items during the period	3,591	4,196
Balance at the end of current period	125,858	130,055
Treasury stock		
Balance at the beginning of current period	(5,815)	(5,815)
Changes of items during the period		
Purchase of treasury stock	(0)	(0)
Total changes of items during the period	(0)	(0)
Balance at the end of current period	(5,815)	(5,816)
Total shareholders' equity		
Balance at the beginning of current period	149,974	153,565
Changes of items during the period		
Dividends from surplus	(2,627)	(2,824)
Net income	6,246	6,873
Purchase of treasury stock	(0)	(0)
Change of scope of consolidation	(27)	-
Increase by merger		148
Total changes of items during the period	3,591	4,196
Balance at the end of current period	153,565	157,762

GLORY LTD. (6457) Consolidated Financial Results for the Fiscal Year Ended March 31, 2013

		(Millions of ye
	Previous Fiscal Year	Current Fiscal Year
	(from April 1, 2011	(from April 1, 2012
	to March 31, 2012)	to March 31, 2013)
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities		
Balance at the beginning of current period	(312)	(206)
Changes of items during the period		
Net changes of items other than shareholders' equity	106	391
Total changes of items during the period	106	391
Balance at the end of current period	(206)	185
Foreign currency translation adjustment		
Balance at the beginning of current period	(1,176)	(1,468)
Changes of items during the period		
Net changes of items other than shareholders' equity	(291)	10,184
Total changes of items during the period	(291)	10,184
Balance at the end of current period	(1,468)	8,716
Total accumulated other comprehensive income		
Balance at the beginning of current period	(1,489)	(1,674)
Changes of items during the period		
Net changes of items other than shareholders' equity	(185)	10,576
Total changes of items during the period	(185)	10,576
Balance at the end of current period	(1,674)	8,901
Minority interests		
Balance at the beginning of current period	1,295	1,441
Changes of items during the period		
Dividends from surplus	(241)	(294)
Net changes of items other than shareholders' equity	387	653
Total changes of items during the period	146	358
Balance at the end of current period	1,441	1,800
Total net assets		
Balance at the beginning of current period	149,781	153,333
Changes of items during the period		
Dividends from surplus	(2,869)	(3,118)
Net income	6,246	6,873
Purchase of treasury stock	(0)	(0)
Change of scope of consolidation	(27)	_
Increase by merger	—	148
Net changes of items other than shareholders' equity	202	11,229
Total changes of items during the period	3,551	15,131
Balance at the end of current period	153,333	168,464

# (4) Consolidated Statements of Cash Flows

	Previous Fiscal Year (from April 1, 2011 to March 31, 2012)	(Millions of y Current Fiscal Year (from April 1, 2012 to March 31, 2013)
Net cash provided by (used in) operating activities	· · · · ·	
Income before income taxes and minority interests	11,642	12,738
Depreciation and amortization	6,842	8,897
Impairment loss	224	62
Amortization of goodwill	1,076	4,018
Increase (decrease) in allowance for doubtful accounts	(1,594)	(40)
Increase (decrease) in provision for retirement benefits	(390)	(322)
Increase (decrease) in provision for bonuses	(63)	816
Increase (decrease) in provision for loss on guarantees	(170)	(3)
Increase (decrease) in provision for loss on cancellation of lease obligation	(58)	(44)
Loss (gain) on sales of investment securities	(192)	-
Loss (gain) on valuation of investment securities	40	64
Interest and dividends income	(641)	(581)
Interest expenses	164	584
Loss on retirement of noncurrent assets	155	191
Decrease (increase) in notes and accounts receivable-trade	(5,170)	(4,263)
Decrease (increase) in inventories	(1,810)	(2,764)
Increase (decrease) in notes and accounts payable-trade	2,745	(34)
Increase (decrease) in lease obligations	238	(306)
Decrease (increase) in lease investment assets	(147)	364
Increase (decrease) in accounts payable-other	1,285	(66)
Decrease/increase in consumption taxes receivable/payable	(5)	132
Other, net	123	(94)
Subtotal	14,293	19,346
Interest and dividends income received	656	598
Interest expenses paid	(164)	(600)
Income taxes (paid) refund	(3,767)	(4,639)
Net cash provided by (used in) operating activities	11,018	14,704
Net cash provided by (used in) investing activities		
Payments into time deposits	(270)	(1,505)
Proceeds from withdrawal of time deposits	1,086	3,592
Purchase of property, plant and equipment	(3,228)	(4,390)
Proceeds from sales of property, plant and equipment	69	545
Purchase of intangible assets	(1,054)	(1,440)
Purchase of investment securities	(1,520)	(108)
Proceeds from sales and redemption of investment securities	2,873	4,709
Purchase of investments in subsidiaries resulting in change in scope of consolidation	-	(55,687)
Purchase of investments in subsidiaries	(188)	-
Proceeds from cancellation of insurance funds	_	1,762
Other, net	(198)	186
Net cash provided by (used in) investing activities	(2,429)	(52,336)

GLORY LTD. (6457) Consolidated Financial Results for the Fiscal Year Ended March 31, 2013

		(Millions of yen)
	Previous Fiscal Year (from April 1, 2011 to March 31, 2012)	Current Fiscal Year (from April 1, 2012 to March 31, 2013)
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term loans payable	109	(4,430)
Proceeds from long-term loans payable	_	50,807
Repayment of long-term loans payable	_	(2,653)
Cash dividends paid	(2,628)	(2,823)
Cash dividends paid to minority shareholders	(241)	(294)
Other, net	(0)	(0)
Net cash provided by (used in) financing activities	(2,761)	40,604
Effect of exchange rate change on cash and cash equivalents	(212)	1,910
Net increase (decrease) in cash and cash equivalents	5,615	4,883
Cash and cash equivalents at beginning of period	52,788	58,430
Increase in cash and cash equivalents from newly consolidated subsidiary	27	-
Cash and cash equivalents at end of period	58,430	63,314

### (5) Notes to Consolidated Financial Statements

### Notes Regarding Assumption of a Going Concern

Not applicable.

No

### Changes in Accounting Policy That Are Difficult to Make a Distinction from Changes in Accounting Estimates

In conjunction with a revision in Japan's Corporation Tax Act, the Company and its consolidated subsidiaries in Japan have changed the method used for depreciation from the current fiscal year. The changed depreciation method, which is based on the revised Corporation Tax Act, is applied to property, plant and equipment purchased on or after April 1, 2012.

As a result of this change, operating income, ordinary income and income before income taxes and minority interests increased by ¥102 million each.

### Notes to Consolidated Balance Sheets

- \*1. Accumulated depreciation of property, plant and equipment includes accumulated impairment loss.
- \*2. The following are for non-consolidated subsidiaries and affiliates.

The following are for non consolidated substatutes and attitud	<b>e</b> 5.	
	Previous Fiscal Year	Current Fiscal Year
	(As of March 31, 2012)	(As of March 31, 2013)
Investment securities (stock)	¥1,105 million	¥1,036 million
Contingent liabilities are as follows.		
(1) Guarantees of employee loans from banks (residential loan	ns)	
Previous Fiscal Year	Current	t Fiscal Year
(As of March 31, 2012)	(As of M	arch 31, 2013)
¥58 million		¥51 million
(2) Guarantees of customer lease obligations		
Previous Fiscal Year		t Fiscal Year
(As of March 31, 2012)	(As of M	arch 31, 2013)
¥1,692 million o Consolidated Statements of Income The breakdown of net sales is below.		¥1,362 million
o Consolidated Statements of Income	Derviews Finant View	
o Consolidated Statements of Income	Previous Fiscal Year	Current Fiscal Year
o Consolidated Statements of Income	(from April 1, 2011	Current Fiscal Year (from April 1, 2012
o Consolidated Statements of Income The breakdown of net sales is below.	(from April 1, 2011 to March 31, 2012)	Current Fiscal Year (from April 1, 2012 to March 31, 2013)
o Consolidated Statements of Income The breakdown of net sales is below. Merchandise and finished goods	(from April 1, 2011 to March 31, 2012) ¥112,993 million	Current Fiscal Year (from April 1, 2012 to March 31, 2013) ¥140,171 million
o Consolidated Statements of Income The breakdown of net sales is below.	(from April 1, 2011 to March 31, 2012)	Current Fiscal Year (from April 1, 2012 to March 31, 2013)
o Consolidated Statements of Income The breakdown of net sales is below. Merchandise and finished goods Maintenance	(from April 1, 2011 to March 31, 2012) ¥112,993 million ¥33,944 million	Current Fiscal Year (from April 1, 2012 to March 31, 2013) ¥140,171 million ¥50,766 million
o Consolidated Statements of Income The breakdown of net sales is below. Merchandise and finished goods Maintenance Total	(from April 1, 2011 to March 31, 2012) ¥112,993 million ¥33,944 million	Current Fiscal Year (from April 1, 2012 to March 31, 2013) ¥140,171 million ¥50,766 million
o Consolidated Statements of Income The breakdown of net sales is below. Merchandise and finished goods Maintenance Total	(from April 1, 2011 to March 31, 2012) ¥112,993 million ¥33,944 million ¥146,937 million	Current Fiscal Year (from April 1, 2012 to March 31, 2013) ¥140,171 million ¥50,766 million ¥190,938 million
o Consolidated Statements of Income The breakdown of net sales is below. Merchandise and finished goods Maintenance Total	(from April 1, 2011 to March 31, 2012) ¥112,993 million ¥33,944 million ¥146,937 million Previous Fiscal Year	Current Fiscal Year (from April 1, 2012 to March 31, 2013) ¥140,171 million ¥50,766 million ¥190,938 million Current Fiscal Year
o Consolidated Statements of Income The breakdown of net sales is below. Merchandise and finished goods Maintenance Total	(from April 1, 2011 to March 31, 2012) ¥112,993 million ¥33,944 million ¥146,937 million Previous Fiscal Year (from April 1, 2011	Current Fiscal Year (from April 1, 2012 to March 31, 2013) ¥140,171 million ¥50,766 million ¥190,938 million Current Fiscal Year (from April 1, 2012
o Consolidated Statements of Income The breakdown of net sales is below. Merchandise and finished goods Maintenance Total The breakdown of cost of sales is below.	(from April 1, 2011 to March 31, 2012) ¥112,993 million ¥33,944 million ¥146,937 million Previous Fiscal Year (from April 1, 2011 to March 31, 2012)	Current Fiscal Year (from April 1, 2012 to March 31, 2013) ¥140,171 million ¥50,766 million ¥190,938 million Current Fiscal Year (from April 1, 2012 to March 31, 2013)

# \*3. Primary expense accounts and amounts that comprised selling, general and administrative expenses are below.

	Previous Fiscal Year	Current Fiscal Year
	(from April 1, 2011 to March 31, 2012)	(from April 1, 2012 to March 31, 2013)
Salaries and allowances	¥12,659 million	¥18,698 million
Bonuses	¥1,608 million	¥2,003 million
Provision for bonuses	¥1,537 million	¥1,678 million
Provision for retirement benefits	¥1,197 million	¥1,383 million
Depreciation and amortization	¥2,342 million	¥4,318 million
Rent expenses	¥3,764 million	¥4,230 million
Amortization of goodwill	¥1,076 million	¥3,877 million

### \*4. Total amount of R&D expenses included in general and administrative expenses and current manufacturing expenses

Previous Fiscal Year	Current	Current Fiscal Year		
(As of March 31, 2012)	(As of Ma	arch 31, 2013)		
¥9,934 mill	ion	¥12,091 millio		
5. The breakdown of gain on sales of noncurrent assets is below.				
	Previous Fiscal Year	Current Fiscal Year		
	(from April 1, 2011	(from April 1, 2012		
	to March 31, 2012)	to March 31, 2013)		
Buildings and structures	¥0 million	¥– million		
Machinery, equipment and vehicles	¥5 million	¥5 million		
Tools, furniture and fixtures	¥3 million	¥6 million		
Land	¥0 million	¥– million		
"Other" investments and other assets	¥0 million	¥– million		
Total	¥10 million	¥11 million		
5. The breakdown of loss on sales of noncurrent assets is below.				
	Previous Fiscal Year	Current Fiscal Year		
	(from April 1, 2011	(from April 1, 2012		

	to March 31, 2012)	to March 31, 2013)
Buildings and structures	¥0 million	¥259 million
Machinery, equipment and vehicles	¥7 million	¥5 million
Tools, furniture and fixtures	¥17 million	¥2 million
Land	¥0 million	¥3 million
Software	¥2 million	¥– million
"Other" investments and other assets	¥0 million	¥– million
Total	¥29 million	¥271 million

### \*7. The breakdown of loss on retirement of noncurrent assets is below.

	Previous Fiscal YearCurrent Fiscal Y(from April 1, 2011(from April 1, 2to March 31, 2012)to March 31, 20	
Buildings and structures	¥27 million	¥92 million
Machinery, equipment and vehicles	¥19 million	¥14 million
Tools, furniture and fixtures	¥88 million	¥65 million
Software	¥19 million	¥18 million
"Other" intangible assets	¥– million	¥1 million
"Other" investments and other assets	¥– million	¥0 million
Total	¥155 million	¥191 million

# Notes to Consolidated Statements of Changes in Equity

Previous Fiscal Year (from April 1, 2011 to March 31, 2012)

1. Class and total number of issued shares, and class and number of treasury shares

	Number of shares as of the beginning of the current fiscal year (Shares)	Number of shares increased in the current fiscal year (Shares)	Number of shares decreased in the current fiscal year (Shares)	Number of shares as of the end of the current fiscal year (Shares)
Issued shares				
Common stock	68,638,210	_	-	68,638,210
Total	68,638,210	_	-	68,638,210
Treasury stock				
Common stock (Note)	2,950,306	144	-	2,950,450
Total	2,950,306	144	_	2,950,450

Note: Increase in the number of shares of common stock in treasury of 144 shares is due to the purchase of shares less than one unit.

### 2. Dividends

(1) Amount of dividend payments

(Resolution)	Class of stock	Total dividend (Millions of yen)	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 24, 2011	Common stock	1,313	20	March 31, 2011	June 27, 2011
Board of Directors' Meeting November 4, 2011	Common stock	1,313	20	September 30, 2011	December 5, 2011

(2) Dividend for which record date is in the current fiscal year with effective date in the following fiscal year

(Resolution)	Class of stock	Total dividend (Millions of yen)	Source of dividend	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 22, 2012	Common stock	1,445	Retained earnings	22	March 31, 2012	June 25, 2012

# Current Fiscal Year (from April 1, 2012 to March 31, 2013)

1. Class and total number of issued shares, and class and number of treasury shares

	Number of shares as of the beginning of the current fiscal year (Shares)	Number of shares increased in the current fiscal year (Shares)	Number of shares decreased in the current fiscal year (Shares)	Number of shares as of the end of the current fiscal year (Shares)
Issued shares				
Common stock	68,638,210	-	_	68,638,210
Total	68,638,210	-	-	68,638,210
Treasury stock				
Common stock (Note)	2,950,450	299	_	2,950,749
Total	2,950,450	299	-	2,950,749

Note: Increase in the number of shares of common stock in treasury of 299 shares is due to the purchase of shares less than one unit.

#### 2. Dividends

(1) Amount of dividend payments

(Resolution)	Class of stock	Total dividend (Millions of yen)	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 22, 2012	Common stock	1,445	22	March 31, 2012	June 25, 2012
Board of Directors' Meeting November 5, 2012	Common stock	1,379	21	September 30, 2012	December 5, 2012

(2) Dividend for which record date is in the current fiscal year with effective date in the following fiscal year

(Resolution)	Class of stock	Total dividend (Millions of yen)	Source of dividend	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 21, 2013	Common stock	1,510	Retained earnings	23	March 31, 2013	June 24, 2013

### **Business Combinations**

# Business combination through acquisition

1. Overview of the business combination

- (1) Name and business description of the acquired entities
   Name of the acquired entities:
   Business description:
   Comparison
   Comparison
- (2) Principal reason for the business combination The Company did the acquisition to obtain the massive sales and maintenance networks, the high ability to suggest solutions, a broad customer base, excellent human resources, etc. of a U.K.-based company Talaris Topco Limited and its subsidiaries (33 companies in total), aiming to accelerate the expansion of the Group's overseas business.
- (3) Business combination date July 10, 2012
- (4) Legal form of the business combination Acquisition of stock
- (5) Name of the companies after the business combinationThere was no change in the names of the acquired entities after the business combination.
- (6) Ration of voting rights acquired 100%
- (7) Principal basis for deciding the acquired entities
   Turning those entities into subsidiaries of the Company through the acquisition of stock in exchange of cash
- 2. Period in which business results of the acquired entities are included in the consolidated financial statements From July 10, 2012 to March 31, 2013

3. Acquisition cost of the acquired entities and the breakdown	
Compensation for the acquisition	¥53,295 million
Expenses directly required for the acquisition (advisory fees, etc.)	¥773 million
Acquisition cost	¥54,068 million

### 4. Amount, cause, and amortization method and period of goodwill incurred

- (1) Amount of goodwill incurred ¥60,071 million
- (2) Cause

The goodwill was incurred in association with future excess earning power that is expected for the business development in the future.

- (3) Amortization method and period Equal amortization over a period of 19 years
- 5. Amounts of assets acquired and liabilities assumed on the business combination date and the principal breakdown

Current assets	¥14,727 million
Noncurrent assets	¥30,166 million
Total assets	¥44,893 million
Current liabilities	¥44,460 million
Noncurrent liabilities	¥6,436 million
Total liabilities	¥50,897 million

In the allocation of the acquisition cost, the amount allocated to intangible assets other than goodwill was ¥28,308 million, which mainly consists of customer relationships of ¥25,600 million (amortization period: 20 years).

6. Estimated amount of influence that would be exerted on the consolidated statement of income for the current fiscal year if the business combination is assumed to have been completed on the day of commencement of the fiscal year, and calculation method thereof

Net sales	¥9,046 million
Operating income	¥(555) million
Ordinary income	¥(785) million
Income before income taxes and minority interests	¥(785) million
Net income	¥(1,012) million
Net income per share	¥(15.41)

### Calculation method of estimated amount

The estimated amount of influence indicates the difference between net sales and the profit and loss information calculated by assuming that the business combination has been completed on the day of commencement of the fiscal year and net sales and the profit and loss information on the consolidated statement of income of the acquiring entity. Said difference contains the amount corresponding to amortization of customer relationships and goodwill and others during the period from the day of commencement of the fiscal year to the date of the business combination. Said notes have yet to receive an audit certification.

### Transactions under common control

GLORY Service Co., Ltd., a consolidated subsidiary, and GLORY F&C Co., Ltd., a non-consolidated subsidiary, merged on April 1, 2012.

- 1. Overview of the business combination
  - (1) Names and business descriptions of the companies subject to the business combination
    - (i) Names of the companies subject to the business combination
    - GLORY Service Co., Ltd. and GLORY F&C Co., Ltd. (ii) Business descriptions
      - GLORY Service Co., Ltd.: Sales, maintenance and operation of coin-operated lockers manufactured by the Company.
      - GLORY F&C Co., Ltd.: Sales of card system equipment, ticket vending machines, etc.
  - (2) Legal form of the business combination The merger was conducted in the form of an absorption-type merger after which GLORY Service Co., Ltd. became the surviving company and GLORY F&C Co., Ltd. was dissolved.
  - (3) Name of the company after the business combination

GLORY Service Co., Ltd.

- (4) Purpose of such transaction
  - (i) Purpose of the merger
    - To strengthen and improve the efficiency of business activities in the leisure market and employee cafeteria market.
  - (ii) Effective date of the merger
    - April 1, 2012
  - (iii)Merger ratio
    - As the two companies are were wholly-owned subsidiaries, there was no agreement regarding the merger ratio.
- 2. Accounting treatment

Accounting treatment is based on "Accounting Standard for Business Combinations" (ASBJ Statement No.21, December 26, 2008) and "Revised Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No.10, December 26, 2008) as a transaction under common control.

### **Segment Information**

# a. Segment information

1. Summary of reportable segments

The Company's reportable segments are based on those units within the Company where separate financial information is available and where the Board of Directors periodically reviews matters such as the distribution of management resources and financial performance.

The Group operates business activities after formulating comprehensive strategies for the products and services in each market. Accordingly, the Group is comprised of market-specific segments and has established the "Financial market," "Retail and transportation market," "Amusement market," and "Overseas market," as its four reportable segments.

A summary of each reportable segment is as follows:

Financial market:	Sales and maintenance services to domestic financial institutions, Japan Post Bank, OEM
	clients, and others.
Retail and transportation market:	Sales and maintenance services to domestic supermarkets, department stores, cash-in-transit
	companies, railroad companies, and others.
Amusement market:	Sales and maintenance services to domestic amusement halls (pachinko parlors, etc.).
Overseas market:	Sales and maintenance services to overseas financial institutions, cash-in-transit companies,
	casinos, OEM clients, and others.

2. Calculation method of sales, income (loss), assets, liabilities and other items by reportable segment Income by reportable segment is operating income.

#### GLORY LTD. (6457) Consolidated Financial Results for the Fiscal Year Ended March 31, 2013

# (TRANSLATION FOR REFERENCE ONLY)

# 3. Information on sales, income (loss), assets, liabilities and other items by reportable segment Previous Fiscal Year (from April 1, 2011 to March 31, 2012)

								(M	illions of yen)
		Re	portable segme	ents				Amounts reported on	
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other (Note: 1)	Total	Reconcilia- tion	the consolidated financial statements
Net sales									
(1) Sales to customers	44,191	28,566	24,811	35,306	132,875	14,062	146,937	-	146,937
(2) Intersegment sales or transfers	-	-	-	_	-	-	-	_	-
Total	44,191	28,566	24,811	35,306	132,875	14,062	146,937	-	146,937
Segment profit (Note: 2)	3,954	3,695	2,039	1,837	11,527	(253)	11,274	-	11,274
Segment assets (Note: 3)	49,207	35,530	26,063	34,283	145,084	17,827	162,911	42,332	205,244
Others									
<ul><li>(1) Depreciation and amortization (Note: 4)</li></ul>	1,866	1,201	1,813	1,291	6,172	669	6,842	_	6,842
(2) Amortization of goodwill	-	-	657	419	1,076	-	1,076	-	1,076
(3) Increase in property, plant and equipment and intangible assets (Note: 5)	1,815	1,177	1,724	1,337	6,054	653	6,708	-	6,708

Notes: 1. "Other" segment is a business segment that is not included in reportable segments and includes businesses such as sales and maintenance services to domestic tobacco shops, tobacco companies, hospitals, local governments, general companies, etc.

2. All operating expenses are either directly charged or allocated to the segments.

3. The reconciliation of ¥42,332 million is surplus funds (cash and deposits) of the Company.

4. Depreciation and amortization includes amortization of long-term prepaid expenses.

5. Increase in property, plant and equipment and intangible assets includes increases in long-term prepaid expenses.

Current Fiscal Year (from April 1, 2012 to March 31, 2013)

								(M	(illions of yen)
		Re	portable segme	ents					Amounts reported on
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other (Note: 1)	lotal	Reconcilia- tion	the consolidated financial statements
Net sales									
(1) Sales to customers	44,679	29,670	25,845	75,688	175,882	15,055	190,938	-	190,938
(2) Intersegment sales or transfers	-	_	-	_	_	_	_	-	-
Total	44,679	29,670	25,845	75,688	175,882	15,055	190,938	-	190,938
Segment profit (Note: 2)	4,416	3,136	1,728	5,085	14,366	91	14,458	-	14,458
Segment assets (Note: 3)	38,775	26,563	25,383	151,733	242,457	16,042	258,499	60,579	319,077
Others									
<ul><li>(1) Depreciation and amortization (Note: 4)</li></ul>	1,648	1,051	1,928	3,518	8,147	750	8,897	-	8,897
(2) Amortization of goodwill	-	-	657	3,360	4,018	-	4,018	-	4,018
(3) Increase in property, plant and equipment and intangible assets (Note: 5)	1,691	1,105	2,210	106,395	111,403	802	112,205	_	112,205

Notes: 1. "Other" segment is a business segment that is not included in reportable segments and includes businesses such as sales and maintenance services to domestic tobacco shops, tobacco companies, hospitals, local governments, general companies, etc.

2. All operating expenses are either directly charged or allocated to the segments.

- 3. The reconciliation of ¥60,579 million is surplus funds (cash and deposits) of the Company.
- 4. Depreciation and amortization includes amortization of long-term prepaid expenses.
- 5. Increase in property, plant and equipment and intangible assets includes increases in long-term prepaid expenses.

### b. Relative information

- Previous Fiscal Year (from April 1, 2011 to March 31, 2012)
  - 1. Products and services information

				(Millions of yen)
	Money handling machines and cash management systems	Vending machines and automatic service equipment	Other goods and products	Total
Sales to customers	92,651	33,911	20,375	146,937

### 2. Geographic segment information

(1) Sales

				(Millions of yen)
Japan Asia		Americas	Europe	Total
111,631			16,335	146,937

Note: Sales are segmented by country or region based on customer location.

(2) Property, plant and equipment

Property, plant and equipment information by geographic segment is not shown since property, plant and equipment in Japan accounted for over 90% of property, plant and equipment on the consolidated balance sheet.

3. Information by major customer

Information by major customer is not shown since net sales to outside major customers accounted for less than 10% of net sales on the consolidated statements of income.

### Current Fiscal Year (from April 1, 2012 to March 31, 2013)

1. Products and services information

(Millions of yen)

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	Money handling machines and cash management systems	Vending machines and automatic service equipment	Other goods and products	Total
Sales to customers	136,047	36,282	18,609	190,938

2. Geographic segment information

(1) Sales

(Millions of yen)

	Japan	Asia	Americas	Europe	Total					
	115,250 17,899		24,499	33,289	190,938					
ЪT										

Note: Sales are segmented by country or region based on customer location.

(2) Property, plant and equipment

Property, plant and equipment information by geographic segment is not shown since property, plant and equipment in Japan accounted for over 90% of property, plant and equipment on the consolidated balance sheet.

### 3. Information by major customer

Information by major customer is not shown since net sales to outside major customers accounted for less than 10% of net sales on the consolidated statements of income.

# c. Information on impairment losses of noncurrent assets by reportable segment

Previous Fiscal Year (from April 1, 2011 to March 31, 2012)

								(M	illions of yen)
		Rep	ortable segmer	nts				Amounts reported on	
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other	Total	Reconcilia- tion (Note)	the consolidated statement of income
Impairment loss	-	-	-	-	-	-	-	224	224

The impairment loss of ¥224 million relates to idle assets and was not allocated to any reportable segment. Note:

### Current Fiscal Year (from April 1, 2012 to March 31, 2013)

								(M	illions of yen)
		Rep	ortable segmer	nts				Amounts reported on	
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other	Total	Reconcilia- tion (Note)	the consolidated statement of income
Impairment loss	-	-	-	-	-	-	-	62	62

Note: The impairment loss of ¥62 million relates to idle assets and was not allocated to any reportable segment.

### d. Information on amortization of goodwill and unamortized balance by reportable segment

Previous Fiscal Year (from April 1, 2011 to March 31, 2012)

	•							(M	lillions of yen)
		Reportable segments							Amounts reported on
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total	Other	Total	Reconcilia- tion	the consolidated financial statements
Amortization of goodwill	-	-	657	419	1,076	-	1,076	-	1,076
Balance at end of period	-	-	872	2,133	3,006	-	3,006	-	3,006

Current Fiscal Year (from April 1, 2012 to March 31, 2013)

	•			,				(M	lillions of yen)
	Financial market	Rep Retail and transportation market	Amusement market	nts Overseas market	Total	Other	Total	Reconcilia- tion	Amounts reported on the consolidated financial statements
Amortization of goodwill	_	_	657	3,360	4,018	_	4,018	_	4,018
Balance at end of period	-	-	214	68,865	69,080	_	69,080	_	69,080

e. Information on gain on bargain purchase by reportable segment

Previous Fiscal Year (from April 1, 2011 to March 31, 2012) Not applicable.

Current Fiscal Year (from April 1, 2012 to March 31, 2013) Not applicable.

# Per Share Information

Tel Share Information			
	Previous Fiscal Year (from April 1, 2011 to March 31, 2012)	Current Fiscal Year (from April 1, 2012 to March 31, 2013)	
Net assets per share	¥2,312.33	¥2,537.23	
Net income per share	¥95.09	¥104.64	
Notes: 1. Diluted net income per share is not disclosed b 2. The basis for calculation of the net income per			
	Previous Fiscal Year (from April 1, 2011 to March 31, 2012)	Current Fiscal Year (from April 1, 2012 to March 31, 2013)	
Net income (Millions of yen)	6,246	6,873	
Amount not attributable to common shareholders (Millions of yen)	-	-	
Net income pertaining to common stock (Millions of yen)	6,246	6,873	
Average number of shares during the fiscal year (Shares)	65,687,834	65,687,596	

# Significant Subsequent Events

Not applicable.