Tor the fiscar	year er	nded March 31, 2011	
1 Performance overview for FY2010		Business plan by business segm for FY2011	nent
1) Performance overview (Y-on-Y)	•••Р. З	1) Overseas market	∙∙∙Р. 19
2) Changing factors of net sales	···Р. 4	2) Financial market	···P. 20
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So please avoid making investment decision relying only on this document. And please note that we may change the contents of the forecasts without advance notice except when required under the relevant laws.

1	Performation for FY20	ince overview
		1) Performance overview (Y-on-Y) ···P. 3 2) Changing factors of net sales ···P. 4 3) Changing factors of operating income ···P. 5

Performance overview Per	formance o	verview (Y−on−Y)
	musement market was sluggis result net sales increased co		
Incomes efficiency and	sed compared with the previous productivity, and the implement and production.		
(Millions of yen	FY2009	FY2010	Year-on-year comparison
Net sales	135,105	138,964	+2.9%
Maintenance services	31,682 (23.4%)	32,092 (23.1%)	+1.3%
Operating income	7,685 (5.7%)	10,323 (7.4%)	+34.3%
Ordinary income	9,011 (6.7%)	11,028 (7.9%)	+22.4%
Net income	5,108 (3.8%)	6,229 (4.5%)	+21.9%

Performance overview

for the fiscal year ended March 31,2011

The GLORY Group achieved both sales and income increase for the fiscal year compared with the previous fiscal year.

Net sales

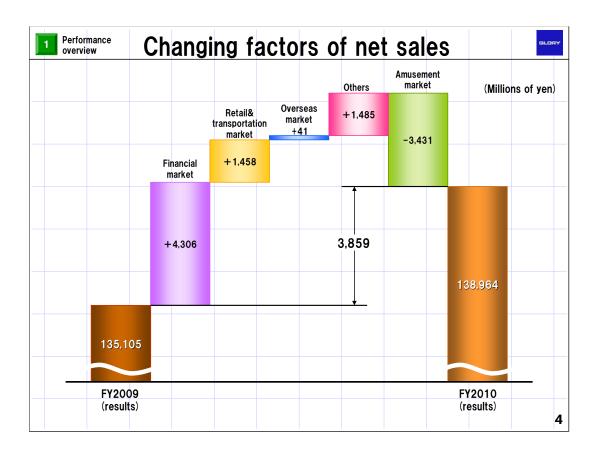
Net sales totaled ¥13,896,400 million (up 2.9% year-on-year).

Although Amusement market was sluggish, sales of new products in Financial market were favorable.

[Incomes]

- ·Improvement of development efficiency and productivity
- Implementation of practices to drive down costs, expanding overseas procurement and production
- •Operating income: ¥10,323 million (up 34.3% year-on-year)
- •Ordinary income: ¥11,028 million (up 22.4% year-on-year)
- •Net income: ¥6,229 million (up 21.9% year-on-year)

As for the influence of the Great East Japan Earthquake, GLORY has found little influence on our production and sales operation.



Changing factors of net sales

Net sales for the fiscal year increased ¥3,859 million compared with the previous fiscal year.

[Business segments with increased sales]

Financial market: ¥4,306 million

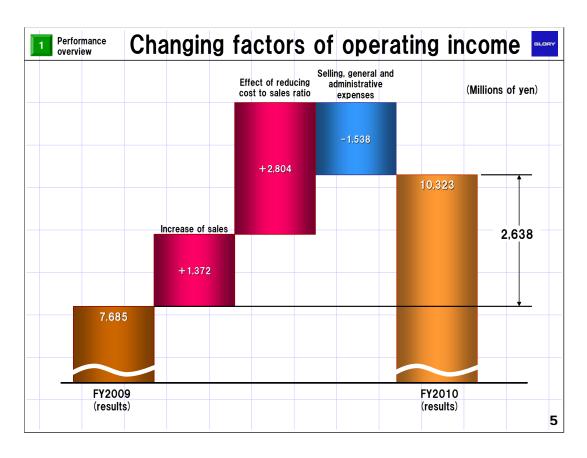
Retail & transportation market: ¥1,458 million

Overseas market: ¥41 million

Others: ¥1,485 million

[Business segment with decreased sales]

Amusement market: ¥3,431 million



Changing factors of operating income

Net sales for the fiscal year increased ¥6,238 million compared with the previous fiscal year.

[Major factors attributable to increased operating income]

Increase of sales: ¥1,372 million

Reduction of cost to sales ratio: ¥2,804 million

Total sales increased ¥4,176 million.

[Major factor attributable to decreased operating income]

Increase of selling, general and administrative expenses: ¥1,538 million

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2	Det for	ails FY	of 20	ре 10	erfo	rm	and	е	
			2) Quarter 3) Sales 8 (Compari 4) Sales b	ly sales by operating son to the ta y geograp expenditu	hical segme res and oth	segment business ent er expens	segment		P. 7 P. 13 P. 14 P. 15

					(1	Millions of yer
		Sales		Or	erating income	
Business segments	FY2009 (results)	FY2010 (results)	Year-on-year comparison	FY2009 (results)	FY2010 (results)	Year-on-yea
Financial market	42,630	46,936	+4,306 (+10.1%)	2,690	5,586	+2,896 (+107.7%)
Retail & transportation market	25,208	26,666	+1,458 (+5.8%)	1,933	2,292	+359 (+18.6%)
Amusement market	27,592	24,161	- 3,431 (- 12.4%)	2,705	824	- 1,881 (- 69.5%)
Overseas market	28,712	28,753	+41 (+0.1%)	1,299	1,349	+50 (+3.8%)
Others	10,961	12,446	+1,485	- 943	269	+1,212 (+128.5%)
(Vending machine market	(5,089)	(6,713)	+1,624 +31.9%)	(-124)	(- 350)	- 226 (- 182.3%)
Total	135,105	138,964	+3,895	7,685	10,323	+2,638

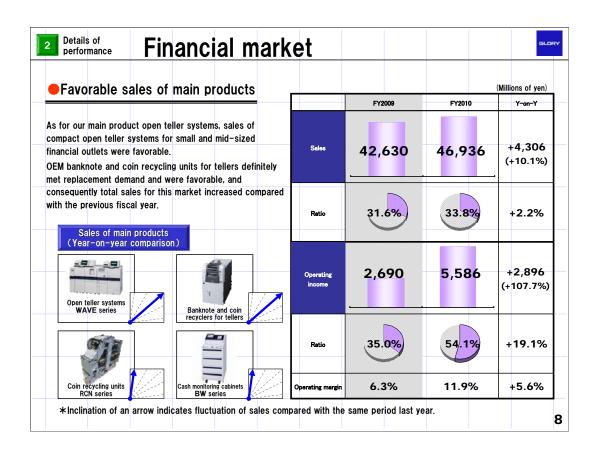
Sales and operating income by business segment (year-on-year)

[Sales by business segment]

All segments except Amusement market were positive compared with the previous fiscal year.

[Operating income by business segment]

All segments except Amusement market were positive compared with the previous fiscal year.



Financial market

[Sales]

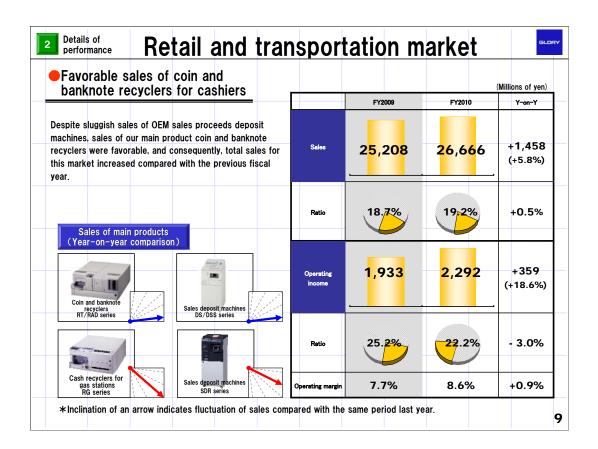
¥46,936 million (up 10.1 % year-on-year)

[Operating income]

¥5,586 million (up 107.7 % year-on-year)

As for our main product open teller systems, sales of compact open teller systems for small and mid-sized financial outlets were favorable and increased 46% year-on-year.

In addition, OEM banknote and coin recycling units for tellers captured replacement demand. Consequently, sales of the units were favorable and increased 52% year-on-year.



Retail & transportation market

[Sales]

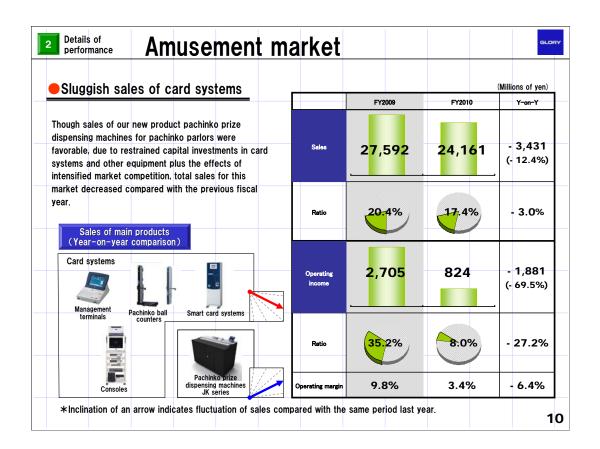
¥26,666 million (up 5.8 % year-on-year)

[Operating income]

¥2,292 million (up 18.6 % year-on-year)

Market conditions were severe due to continuing trend of restrained capital investments and new store opening by super markets and specialty shops.

Sales of our main product, coin and banknote recyclers for cashiers increased 12.5% year-on-year, and sales proceeds deposit machines for small stores were favorable and increased 1.6% year-on-year.



Amusement market

[Sales]

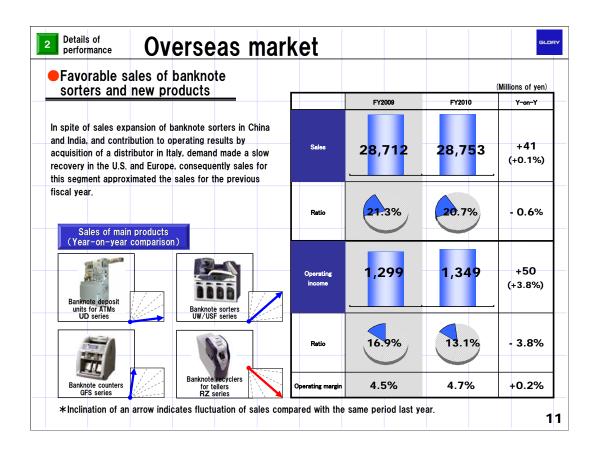
¥24,161 million (down 12.4 % year-on-year)

[Operating income]

¥824 million (down 69.5 % year-on-year)

Sales of our new product pachinko prize dispensing machines for pachinko parlors released in October last year, were favorable.

Sales in this market decreased due to restrained capital investments in card systems, etc. and intensified market competitions.



Overseas market

[Sales]

¥28,753 million (up 0.1% year-on-year)

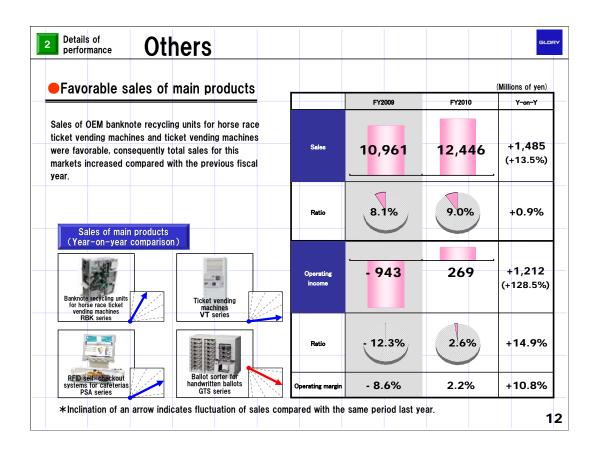
[Operating income]

¥1,349 million (up 3.8 % year-on-year)

In Asia, especially in China and India, sales of banknote sorters were favorable and increased 69.1% year-on-year.

In Europe, although acquisition of a distributor in Italy contributed to our operating results, sales were sluggish due to the strengthening of the yen.

In the U.S., sales of OEM banknote deposit units for ATMs decreased.



Others

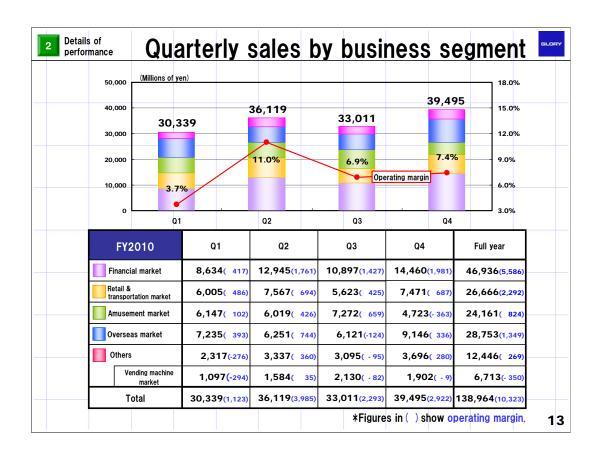
[Sales]

¥12,446 million (up 13.5 % year-on-year)

[Operating income]

¥269 million (up 128.5% year-on-year)

Sales of OEM banknote recycling units for horse race ticket vending machines and ticket vending machines were favorable.



Quarterly sales by business segment

Although sales ratio increased for the fourth quarter, the increase of both commission payment and selling, general and administrative expenses decreased operating income.

					(1	Millions of ye
		Sales		Оре	erating income	
Business segments	FY2010 (targets)	FY2010 (results)	Comparison to the target	FY2010 (targets)	FY2010 (results)	Compariso to the targe
Financial market	50,000	46,936	- 3,064 (- 6.1%)	4,600	5,586	+98 (+21.4%
Retail & transportation market	28,000	26,666	- 1,334 (- 4.8%)	2,100	2,292	+19 (+9.1%
Amusement market	26,000	24,161	- 1,839 (- 7.1%)	1,300	824	- 47 (- 36.6%
Overseas market	29,000	28,753	- 247 (- 0.9%)	1,800	1,349	- 45 (- 25.1%
Others	12,000	12,446	+446 (+3.7%)	200	269	+6
(Vending machine market)	(6,500)	(6,713)	(+3.3%)	(- 200)	(- 350)	- 15 (- 75.0%
Total	145,000	138,964	- 6,036 (- 4.2%)	10,000	10,323	+32

Sales and operating income by business segment (Comparison to the target)

[Sales by business segment]

All segments except Other business segment were negative compared to the sales target.

[Operating income by business segment]

Financial market, Retail & transportation market and Other business segment cleared the target.

Amusement market and Overseas market did not clear the target.

				(Millions of yen)		Comparison of	n a local curr	ency base
	by geographical ent (overseas)	FY2009	FY2010	Year-on-year comparison		FY2009	FY2010	Year-on-yea comparison
,	Americas	7,805	5,988	- 1,817		\$53,317,000		+7.4%
	Direct sales	4,983	4,763	- 220	1	(93.46¥/U.S.\$)	(83.15¥/U.S.\$)	17.470
	OEM	2,822	1,225	- 1,597		On a ye	n base	-4.4%
	Europe	15,485	14,710	- 775		€69,851,000		+2.29
	Direct sales	9,256	7,732	- 1,524		(132.51¥/ €)	32.51¥/ €) (108.28¥/ €)	
	OEM	6,229	6,978	+749	\setminus	On a ye	n base	-16.5%
	Asia	5,422	8,054	+2,632		\$46,437,000		+80.0%
	Direct sales	4,340	6,951	+2,611		(93.46¥/\$)	(83.15¥/\$)	1 00.07
	China	2,317	3,960	+1,643		On a yen base		+60.2%
	OEM	1,082	1,103	- 21		Comparison of d	lirect sales on a le	ncal currency
	Total	28,712	28,753	+41		basis * Exchange rate		ocal currency
	Direct sales	18,579	19,447	+868		• Americas & Asia	-	arch, 2011
	OEM	10,133	9,306	- 827	1	•Europe: At the e	nd of December,	2010

Sales by geographical segment (overseas)

[Americas]

Slow recovery of demand and especially a large order of OEM during the previous fiscal year decreased sales by 23.3% compared with the previous fiscal year.

[Europe]

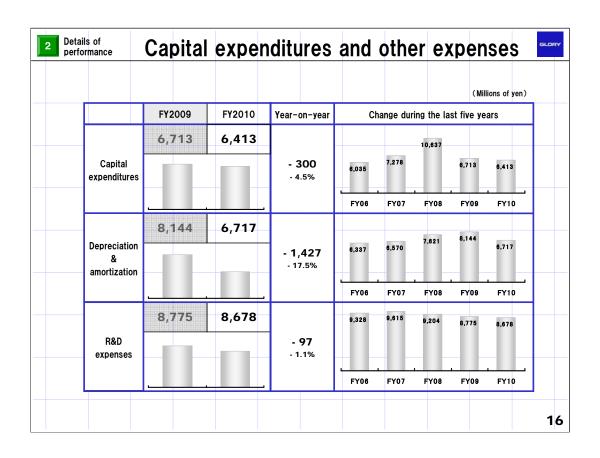
Although acquisition of Sitrade Italia S.p.A., a distributor in Italy contributed to our operating results, strengthening of the yen along with severe market conditions decreased sales by 5.0%compared with the previous fiscal year.

[Asia]

Favorable sales of banknote sorters in China and India took the leading role and sales increased 48.5% compared with the previous fiscal year.

Amount of direct sales in each geographical segment is set forth on a local currency base in order to compare sales eliminating the effect of fluctuations in foreign exchange rates.

^{*} The above chart (on the right) shows direct sales on a local currency basis



Capital expenditures and other expenses

Capital expenditures was ¥6,413 million (down 4.5% year-on-year).

Depreciation & amortization was ¥6,717 million (down 17.5% year-on-year).

Research & development expenses was ¥8,678 million (down 1.1% year-on-year).

				(Millions of yen)
	FY2009	Percent (%)	FY2010	Percent (%)	Increase/ Decrease
Net sales	135,105	100.0	138,964	100.0	+3,859
Cost of sales	87,074	64.4	86,757	62.4	- 317
SG&A expenses	40,345	29.9	41,883	30.1	+1,538
Operating income	7,685	5.7	10,323	7.4	+2,638
Non-operating income	1,661	1.2	1,318	0.9	- 343
Non-operating expenses	335	0.2	613	0.4	+278
Ordinary income	9,011	6.7	11,028	7.9	+2,017
Extraordinary income	425	0.3	405	0.3	- 20
Extraordinary loss	931	0.7	1,306	0.9	+375
Income before income taxes	8,505	6.3	10,127	7.3	+1.622
Total income taxes	3,397	2.5	3,852	2.8	+455
Net income	5,108	3.8	6,229	4.5	+1,121
Income before minority interests	-	_	6,274	4.5	_
Total other comprehensive income	_	_	- 924	- 0.7	- 20
Comprehensive income	_	_	5,350	3.8	_
①Cost-to-sales ratio: I ②Non-operating income (¥487 million of insuran	and expenses : Foreig	n exchang	e loss (¥326 million)		

<u>Consolidated Income Statement /</u> <u>Consolidated Statements of Comprehensive Income</u>

Cost-to-sales ratio improved 2.0 percentage points year-on-year due to cost reduction activities.

Selling, general and administrative expenses increased ¥1,538 million year-on-year, and its ratio to sales was almost the same year-on-year.

Consequently operating income ratio improved 1.7 percentage points yearon-year.

Non-operating expenses includes foreign exchange losses of ¥326 million.

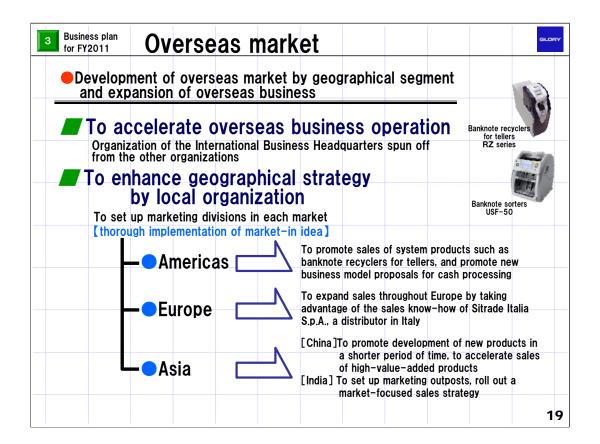
Consequently ordinary income increased 22.4% year-on-year, and ordinary income ratio improved 1.2 percentage points.

Extraordinary loss includes impairment losses of ¥358 million, retirement benefit payment of ¥257 million, losses on evaluation of securities holdings of ¥240 million.

As a result income before income taxes was ¥10,127 million, and net income totaled ¥6,229 million (up 21.9% year-on-year).

Income before minority interests was ¥6,274 million, and other comprehensive income being added, comprehensive income totaled ¥5,350 million (¥5,376 million from the comprehensive income attributable to owners of the parent, and negative ¥25 million to minority interests).

		GLC GLC
3	olan by busi or FY2011	ness
	1) Overseas market 2) Financial market 3) Retail & transportation	P. 19 P. 20



Overseas market

GLORY has organized the International Business Headquarters spun off from the other organizations to accelerate overseas business operation. GLORY will promote more specified marketing strategy by setting up a marketing division in each geographical segment.

[Americas]

GLORY will promote sales of system products such as banknote recyclers for tellers, and promote new business model proposals for cash processing.

[Europe]

GLORY will expand sales throughout Europe by taking advantage of the sales know-how of Sitrade Italia S.p.A., a distributor in Italy which was bought into the GLORY Group in October 2010.

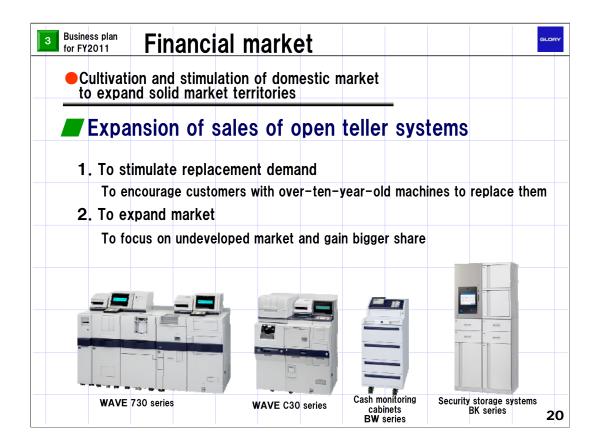
[Asia]

China)

GLORY will promote development of new products in a shorter period of time, to accelerate sales of high-value-added products.

India)

GLORY will set up marketing outposts, roll out a market-focused sales strategy.



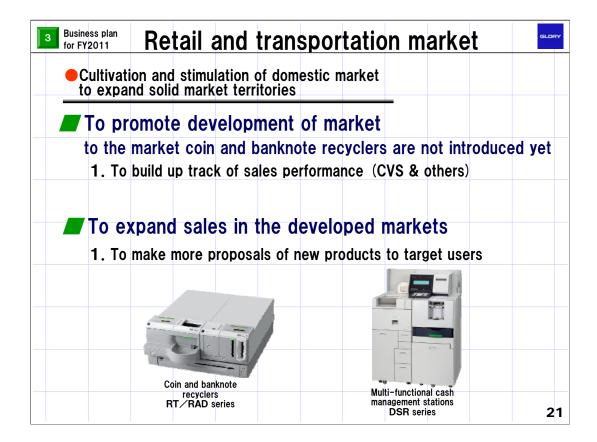
Financial market

[Key policies]

•GLORY will enhance sales of our main product open teller systems.

GLORY will actively promote encouraging customers with over ten-year-old machines to replace them and development of market where our products have not been installed yet.

GLORY intends to grow further by aggressively offering solutions to our customers' problems from their perspective such as opening new outlets without a "strong room" but with compact open teller systems or cash monitoring cabinets or valuable item management systems for small and mid-sized financial outlets.



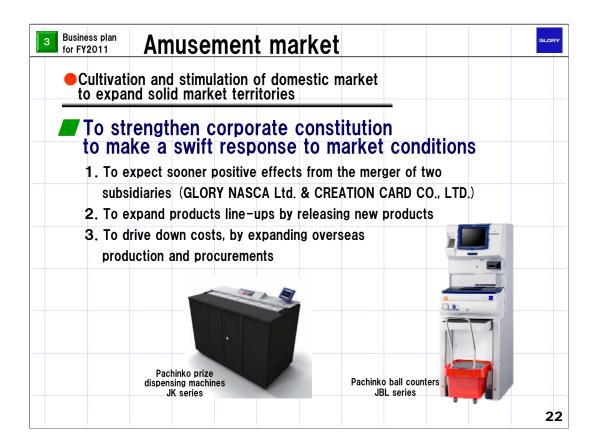
Retail and transportation market

[Key policies]

- •GLORY will promote introduction of coin and banknote recyclers to undeveloped markets.
- •GLORY will expand sales in developed markets.

GLORY will build up track of sales (coin and banknote recyclers) at convenience stores and expand sales at restaurants.

GLORY will expand sales in developed markets by releasing multi-functional cash management stations scheduled to be on market in the first half of the fiscal year 2011.



Amusement market

[Key policies]

 GLORY will strengthen corporate constitution to respond to market conditions.

GLORY will promote taking following three actions:

- To have sooner positive effects from the merger of GLORY NASCA Ltd.
 & CREATION CARD CO., LTD.
- 2. To expand products line-ups by releasing new equipment
- 3. To reduce cost by expanding overseas production and procurements

	6
4	al forecast for cal year 2011
	1) Financial forecast for FY2011 ····P. 24 2) Sales & operating income forecast by business segment ····P. 25 3) Half-yearly sales & operating income forecast by business segment ····P. 26

Financial forecast Finan	cial foreca	ast for FY	2011	GL
Net sales expansi	es will increase compa on of sales in oversea s will increase compare crease and cost reduc	s market and retail & ed with the previous fi	transportation market.	
(Millions of yen)	FY2010	FY2011	Year-on-year comparison	
Net sales	138,964	145,000	+4.3%	
Maintenance services	32,092 (23.1%)	32,000 (22.1%)	- 0.3%	
Operating income	10,323 (7.4%)	11,000 (7.6%)	+6.6%	
Ordinary income	11,028 (7.9%)	11,000 (7.6%)	- 0.3%	
Net income	6,229 (4.5%)	6,500 (4.5%)	+4.4%	

Financial forecast for the fiscal year 2011

Net sales: ¥145 billion (up 4.3% year-on-year)

Operating income: ¥11 billion (up 6.6% year-on-year)
Ordinary income: ¥11 billion (down 0.3% year-on-year)

Net income: ¥6.5 billion (up 4.4% year-on-year)

Retail & transportation market 26,666 2,292 30,000 +12.5% 3,500 +52.7% Amusement market 24,161 824 20,000 -17.2% 600 -27.2% Overseas market 28,753 1,349 35,000 +21.7% 1,800 +33.4% Others 12,446 269 13,000 +4.5% 300 +11.5%	inancial forecast Sal	es & ope	erating inc	come forec	ast by bu	siness seg	ment
Sales Operating income Sales Y-on-Y comparison Operating income Y-on-Y comparison Financial market 46,936 5,586 47,000 +0.1% 4,800 -14.1% Retail & transportation market 26,666 2,292 30,000 +12.5% 3,500 +52.7% Amusement market 24,161 824 20,000 -17.2% 600 -27.2% Overseas market 28,753 1,349 35,000 +21.7% 1,800 +33.4% Others 12,446 269 13,000 +4.5% 300 +11.5%	(Millions of ven)	1					
Retail & transportation market 26,666 2,292 30,000 +12.5% 3,500 +52.7% Amusement market 24,161 824 20,000 -17.2% 600 -27.2% Overseas market 28,753 1,349 35,000 +21.7% 1,800 +33.4% Others 12,446 269 13,000 +4.5% 300 +11.5%	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Sales	11	Sales			
Market 26,666 2,292 30,000 +12.5% 3,500 +52.7% Amusement market 24,161 824 20,000 -17.2% 600 -27.2% Overseas market 28,753 1,349 35,000 +21.7% 1,800 +33.4% Others 12,446 269 13,000 +4.5% 300 +11.5%	Financial market	46,936	5,586	47,00	0 +0.1%	4,800	- 14.1%
Overseas market 28,753 1,349 35,000 +21.7% 1,800 +33.4% Others 12,446 269 13,000 +4.5% 300 +11.5%		26,666	2,292	30,00	0 +12.5%	3,500	+52.7%
Others 12,446 269 13,000 +4.5% 300 +11.5%	Amusement market	24,161	824	20,00	0 - 17.2%	600	- 27.2%
	Overseas market	28,753	1,349	35,00	0 +21.7%	1,800	+33.4%
Total 138,964 10,323 145,000 +4.3% 11,000 +6.6%	Others	12,446	269	13,00	0 +4.5%	300	+11.5%
	Total	138,964	10,323	145,00	0 +4.3%	11,000	+6.6%

Sales and operating income forecast by business segment

[Sales]

Financial market: ¥47 billion (up 0.1% year-on-year)

Retail & transportation market: ¥30 billion (up 12.5% year-on-year)

Amusement market: ¥20 billion (down 17.2% year-on-year)

Overseas market: ¥35 billion (up 21.7% year-on-year)

Others: ¥13 billion (up 4.5% year-on-year)

[Operating income]

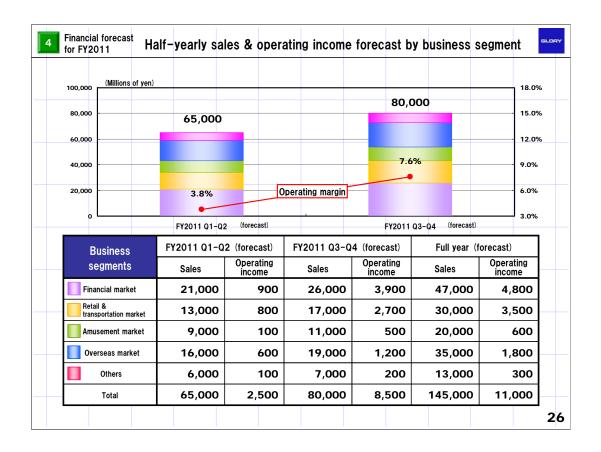
Financial market: ¥4.8 billion (down 14.1% year-on-year)

Retail & transportation market: ¥3.5 billion (up 52.7% year-on-year)

Amusement market: ¥0.6 billion (down 27.2% year-on-year)

Overseas market: ¥1.8 billion (up 33.4% year-on-year)

Others: ¥0.3 billion (up 11.5% year-on-year)



Half-yearly sales & operating income forecast by business segment

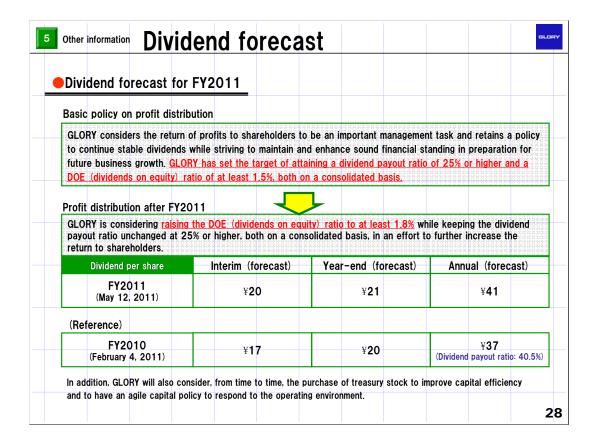
[Sales]

It is expected that 45% of sales for the first half, and 55% for the second half of the fiscal year 2011 will be made.

[Operating income]

It is expected that 23% of operating income for the first half, and 77% for the second half of the fiscal year 2011 will be made.

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							1) Divi	dend fore	cast ···	P. 28
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Dividend forecast

With respect to dividends for the next fiscal year, GLORY is considering raising a DOE (dividends on equity) ratio to at least 1.8% while keeping a dividend payout ratio unchanged at 25% or higher, both on a consolidated basis, in an effort to further increase the return to shareholders. In accordance with the above policy, GLORY plans to distribute an annual dividend of ¥41 per share (the interim-period dividend of ¥20 and the year-end dividend of ¥21) next fiscal year.

In addition, GLORY will also consider, from time to time, the purchase of treasury stock to improve capital efficiency and to have an agile capital policy to respond to the operating environment.